

WEST CHESTER AREA SCHOOL DISTRICT

Spellman Education Center 782 Springdale Drive, Exton, PA 19341 Dr. James R. Scanlon, Superintendent 484-266-1000 • www.wcasd.net



2020-21 FINAL BUDGET

APPROVED MAY 27, 2020

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West Chester Area School District 2020-21 Budget Message

The West Chester Area School District School Board of Directors passed a final budget for the 2020-21 school year with a zero percent tax increase for Chester County property owners, and a 2.5% increase for Delaware County residents (fewer than 10% of the district's residents live in Delaware County, and will see an average tax increase of about \$115/year.) The 2020-21 budget is \$269,815,667 and includes an approximately \$8 million increase over the current budget (3.1 percent.) Those increases are largely due to enrollment growth, mandated expenses such as pension costs, and other mandated education-related expenses.

The property tax millage rates for West Chester remain one of the lowest in Chester County. The District used savings in health care costs and savings related to the state-ordered shutdown to help balance the 2020-21 budget.

The largest component of the budget is the salaries and benefits for the District's 1,440 employees, which rose \$4.6 million (2.4 percent increase). This includes some additional staff needed to accommodate enrollment growth, special education mandates, and the need to offer an online cyber program in the fall

In addition, the budget includes \$1 million set aside for staffing in preparation for the opening of a new elementary school in 2021. The total increase in salary and benefits is about \$4.6 million.

"The board and administration worked very hard to maintain the tax rate for our community in response to the downturn in our economy," said Board President Chris McCune. While the board is not increasing tax rates, it recently received word from the Pennsylvania Department of Education that the money allocated by the state to reduce property taxes for homeowners is being cut in half. The law (Act 1) requires the Pa Department of Education to certify taxpayer relief funds no later than April 15 of each year, so school districts can deduct that amount from the tax bill.

"While the tax rate won't increase for our taxpayers in Chester County, they will see an increased payment due to a state cut in property tax reduction," said Dr. Jim Scanlon, Superintendent. "This is not a school board decision, but one made by the state."

2020-21 District Tax Rates

Based on the proposed final budget, the real estate tax rate for Chester County will not increase over the previous year's budget of 21.6622 mills, and the rate for Delaware County will increase by .40 mils to 16.6626 mills, an increase of 2.5 percent over 2019-20. The average assessed home value in Chester County is now \$189,850, and the average assessed home value in the Delaware County portion of the district is \$285,700. Assessed value is approximately one-half of a home's actual market value. At the proposed rate increase, the average tax hike would be \$0 for Chester County residents and \$115 for Delaware County residents. The differences in county average assessments account for formula differences resulting in the differing tax rates.

WEST CHESTER AREA SCHOOL DISTRICT

2020-21 BUDGET CALENDAR

•	Review of Budget Calendar Budget Forecast Model Review	September 16, 2019 P&FC
•	Budget Forecast Model Review 2020-21 Enrollment Projection (Info Item) 2020-21 Per Pupil Allocation Recommendation	October 21, 2019 P&FC
•	Budget Forecast Model Review Staffing/Employee Benefits/Teacher Substitutes Debt Service & Capital Reserve	November 18, 2019 P&FC
•	Budget Forecast Model Review Review of Draft Resolutions for: (1) Authorizing Display & Advertising of 2020-21 Proposed Preliminary Budget & (2) Notice of Intent to File for Budget Exceptions (Act 1 Mandate 2/6/20)	December 16, 2019 P&FC
•	Board Approval of <u>Resolution</u> Authorizing the Display of 2020-21 Proposed Preliminary Budget in PDE format (by 1/9/20) & Advertising our Intent to Adopt 10 Days Prior (by 1/19/20) to Adoption Date (adoption deadline 1/29/20)	December 16, 2019 Board Meeting
*	Board Approval of <u>Resolution</u> to Publicize the District's Intent to <u>Request</u> Approval of 2020-21 Budget Exceptions 1 week prior to Filing Exceptions by 2/6/20	
•	Display (1/07/20) & Advertise (1/17/20) the Proposed Preliminary Budget in PDE Format & Publish Notice of Intent to Obtain PDE Approval of 2020-21 Budget Exceptions at least 7 days (one week) prior to filing (ACT 1 Mandate for Exceptions publication by 2/6/20; also must post on website)	January 2020
•	Budget Forecast Model Review Capital & Capital Reserve Fund Projects for 2020-21 Technology Projects in Capital Reserve Fund for 2020-21 Special Board Work Session	(Tuesday) January 21, 2020 P&FC
•	Adoption of Preliminary Budget (deadline 1/29/20) File for Budget Exceptions by 2/13/20	January 27, 2020 Board Meeting

•	Budget Forecast Model Review Budget Work Session	(Tuesday) February 18, 2020 P&FC Board Work Session
•	Budget Forecast Model Review & Budget Work Session	March 16, 2020 P&FC
•	Budget Work Session & Public Hearing	April 20, 2020 P&F <i>C</i>
•	Board Approval of <u>Resolution</u> authorizing the Display of 2020-21 Proposed Final Budget in PDE Format & Advertising Intent to Adopt (ACT 1 Mandate: 30 days prior to adoption - no later than 4/27/20) Deadline to <u>Display</u> in PDE Format the Proposed Final Budget (ACT 1 Mandate: 20 days prior to adoption) no later than 5/7/20.	April 27, 2020 Board Meeting
•	Publish Legal Notice of Intent to Adopt the Final Budget (ACT 1 Mandate: 10 days prior to adoption) no later than 5/17/20.	Must Publish by May 17, 2020
•	ADOPTION of FINAL 2020-21 BUDGET	(Wednesday) May 27, 2020 Board Meeting

SUMMARY OF ALL FUNDS

SUMMARY OF ALL FUNDS

- -	Projected Beginning Fund Balance 7/1/2020	Revenue & Other Financing Sources	Expenditures, Expenses & Other Financing Uses	Estimated Ending Fund Balance 6/30/2021
General Funds (includes Athletic & Fed. Funds)	\$48,250,936	\$248,488,030	\$269,815,667	\$26,923,299
Special Revenue Fund:				
Capital Reserve Fund Cap Resv - Facilities Total Special Revenue Funds	\$24,038,759 (\$400,750) \$23,638,009	\$4,146,983 \$2,095,558 \$6,242,541	\$4,257,536 \$1,694,808 \$5,952,344	\$23,928,206 \$0 \$23,928,206
Capital Projects Fund	\$26,304,424	<u>\$0</u>	\$19,006,788	\$7,297,636
TOTAL ALL GOVERNMENTAL FUNDS =	\$98,193,369	\$254,730,571	\$294,774,799	\$58,149,141
Proprietary Fund:				
Food Service	\$1,683,381	\$3,505,545	\$3,436,005	\$1,752,922
TOTAL PROPRIETARY FUND TYPES	\$1,683,381	\$3,505,545	\$3,436,005	\$1,752,922

GOVERNMENTAL FUNDS

GENERAL FUND

Expenses

(Includes Athletics & Federal Programs)

EXPENSE SUMMARY

	Actual <u>2018-19</u>	Budgeted <u>2019-20</u>	Anticipated <u>2019-20</u>	Proposed <u>2020-21</u>
<u>Instruction</u>				
Regular Programs - Elem/Sec	\$95,019,768	\$99,886,277	\$94,302,091	\$101,569,133
Special Programs - Elem/Sec	39,844,670	41,491,539	38,511,664	42,413,230
Vocational Education Programs	6,387,979	6,321,040	6,156,392	6,587,725
Other Instructional Prog Elem/Sec	789,252	823,503	823,503	840,435
Other Non-Public Services	46,342	51,860	51,860	75,328
Total Instruction	\$142,088,011	\$148,574,219	\$139,845,510	\$151,485,851
Support Services				
Pupil Personnel	\$9,290,791	\$9,798,248	\$9,481,540	\$10,166,734
Instructional Staff	5,383,710	6,237,853	5,888,477	6,220,847
Administration	11,781,308	12,893,993	12,387,766	13,142,894
Pupil Health	2,311,864	2,337,099	2,270,656	2,710,797
Business	1,853,750	1,969,353	1,910,602	2,005,031
Operations & Maintenance	16,493,245	18,554,224	17,705,549	19,193,218
Transportation	13,472,758	14,164,872	12,030,119	14,982,392
Central	3,608,038	3,936,835	3,823,378	4,056,507
Other	265,872	226,867	226,867	226,867
Total Support	\$64,461,337	\$70,119,344	\$65,724,954	\$72,705,287
Student Activities & Community Serv	<u>/ices</u>			
Student Activities	\$5,039,683	\$5,498,341	\$5,320,156	\$5,558,654
Community Services	140,610	145,000	145,000	151,912
Total Student Act., etc.	\$5,180,293	\$5,643,341	\$5,465,156	\$5,710,566
Other Financing Uses				
Principal, Interest & Authority	\$25,571,842	\$26,555,503	\$26,589,051	\$27,290,206
Capital Project Fund Transfer	5,257,722	5,451,612	5,451,612	6,167,541
Budget Reserve	<u> </u>	5,465,384	845,905	6,456,216
Total Other Financing Uses	\$30,829,564	\$37,472,499	\$32,886,568	\$39,913,963
TOTAL	\$242,559,205	\$261,809,403	\$243,922,188	\$269,815,667

INSTRUCTION (1000)

Expenditures

INSTRUCTION

<u>1100</u>	REGULAR PROGRAMS - ELEMENTARY/SECONDARY						
					_	Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$52,281,499	\$54,048,591	\$53,376,260	\$55,773,036	\$2,396,776	4.5%
200	Benefits	\$31,745,237	\$34,285,020	\$31,351,702	\$34,638,118	\$3,286,416	10.5%
300	Professional & Technical Svces	\$2,360,246	\$2,369,936	\$1,699,834	\$2,552,991	\$853,157	50.2%
400	Purchased Property Services	\$262,642	\$301,862	\$218,358	\$319,987	\$101,629	46.5%
500	Other Purchased Services	\$5,245,568	\$5,423,015	\$5,040,570	\$5,072,013	\$31,443	0.6%
600	Supplies	\$3,066,963	\$3,253,569	\$2,445,047	\$3,118,788	\$673,741	27.6%
700	Property	\$37,114	\$150,545	\$125,985	\$61,108	(\$64,877)	-51.5%
800	Other Objects	\$20,499	\$53,739	\$44,335	\$33,092	(\$11,243)	-25.4%
TOTAL		\$95,019,768	\$99,886,277	\$94,302,091	\$101,569,133	\$7,267,042	7.7%
4000		0050141 006		-145117.4.53//0	500NDAD V		
<u>1200</u>		SPECIAL PRO	GRAMS - ELI	MENTARY/S	ECONDARY		
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	

<u>1200</u>	<u>SPECIAL PROGRAMS - ELEMENTARY/SECONDARY</u>						
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$11,764,765	\$12,260,086	\$12,260,086	\$12,986,104	\$726,018	5.9%
200	Benefits	\$7,553,760	\$7,758,731	\$7,127,379	\$8,092,501	\$965,122	13.5%
300	Professional & Technical Svces	\$12,720,764	\$14,453,989	\$12,322,047	\$14,036,279	\$1,714,232	13.9%
400	Purchased Property Services	\$4,077	\$5,109	\$5,109	\$5,209	\$100	2.0%
500	Other Purchased Services	\$7,640,195	\$6,735,145	\$6,531,389	\$6,907,189	\$375,800	5.8%
600	Supplies	\$140,037	\$258,084	\$245,600	\$227,633	(\$17,967)	-7.3%
700	Property	\$1,689	\$800	\$800	\$84,400	\$83,600	10450.0%
800	Other Objects	\$19,383	\$19,595	\$19,254	\$73,915	\$54,661	283.9%
TOTAL		\$39,844,670	\$41,491,539	\$38,511,664	\$42,413,230	\$3,901,566	10.1%

<u>1300</u>	<u>,</u>	VOCATIONAL	EDUCATION				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	2020-21	<u>Amount</u>	<u>%</u>
100	Salaries	\$2,183,371	\$2,193,440	\$2,193,140	\$2,349,590	\$156,450	7.1%
200	Benefits	\$1,331,488	\$1,402,987	\$1,285,768	\$1,482,075	\$196,307	15.3%
300	Professional & Technical Svces	\$5,086	\$8,700	\$5,460	\$5,700	\$240	4.4%
400	Purchased Property Services	\$0	\$1,976	\$700	\$1,133	\$433	61.9%
500	Other Purchased Services	\$2,758,869	\$2,579,276	\$2,571,151	\$2,585,213	\$14,062	0.5%
600	Supplies	\$102,052	\$116,756	\$84,351	\$143,559	\$59,208	70.2%
700	Property	\$4,990	\$15,000	\$13,955	\$18,000	\$4,045	29.0%
800	Other Objects	\$2,123	\$2,905	\$1,867	\$2,455	\$588	31.5%
TOTAL		\$6,387,979	\$6,321,040	\$6,156,392	\$6,587,725	\$431,333	7.0%

<u>1400</u>	OTHER INSTRUCTIONAL PROGRAMS						
		Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Increase/ (Decrease) Amount	<u>%</u>
100	Salaries	\$46,284	\$40,000	\$40,000	\$41,000	\$1,000	$2.5\frac{1}{\%}$
200	Benefits	\$19,079	\$16,584	\$16,584	\$17,274	\$690	4.2%
300	Professional & Technical Svces	\$601,830	\$633,469	\$633,469	\$538,018	(\$95,451)	-15.1%
400	Purchased Property Services	\$65,204	\$71,050	\$71,050	\$145,013	\$73,963	104.1%
500	Other Purchased Services	\$56,882	\$61,600	\$61,600	\$85,930	\$24,330	39.5%
600	Supplies	(\$25)	\$800	\$800	\$13,200	\$12,400	1550.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL		\$789,252	\$823,503	\$823,503	\$840,435	\$16,932	2.1%

<u>1500</u>		OTHER NON-PUBLIC SERVICES						
						Increase/		
		Actual	Budgeted	Anticipated	Proposed	(Decrease)		
		<u>2018-19</u>	2019-20	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>	
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%	
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%	
300	Professional & Technical Svces	\$46,342	\$51,860	\$51,860	\$75,328	\$23,468	45.3%	
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%	
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%	
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%	
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%	
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%	
TOTAL		\$46,342	\$51,860	\$51,860	\$75,328	\$23,468	45.3%	

TOTAL	INSTRUCTION					Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$66,275,920	\$68,542,117	\$67,869,486	\$71,149,730	\$3,280,244	4.8%
200	Benefits	\$40,649,563	\$43,463,322	\$39,781,433	\$44,229,968	\$4,448,535	11.2%
300	Professional & Technical Svces	\$15,734,268	\$17,517,954	\$14,712,670	\$17,208,316	\$2,495,646	17.0%
400	Purchased Property Services	\$331,923	\$379,997	\$295,217	\$471,342	\$176,125	59.7%
500	Other Purchased Services	\$15,701,514	\$14,799,036	\$14,204,710	\$14,650,345	\$445,635	3.1%
600	Supplies	\$3,309,028	\$3,629,209	\$2,775,798	\$3,503,180	\$727,382	26.2%
700	Property	\$43,793	\$166,345	\$140,740	\$163,508	\$22,768	16.2%
800	Other Objects	\$42,005	\$76,239	\$65,456	\$109,462	\$44,006	67.2%
TOTAL		\$142,088,011	\$148,574,219	\$139,845,510	\$151,485,851	\$11,640,341	8.3%

INSTRUCTION

INSTRUCTION represents 56.15% of the budget. It includes the people, programs and services for educating a projected enrollment of 12,232 students in the District's sixteen schools, 482 students in the Charter Schools and 156 students in Alternative Education & CCIU programs.

1100 REGULAR INSTRUCTION

100 Salaries

Actual	Budgeted	Anticipated	Proposed	Included in this category are the salaries of 716.9 teachers
2018-19	2019-20	2019-20	2020-21	(\$53,526,063). The teacher salaries have been adjusted for attrition
				in the amount of \$1,150,000. Also included are the salaries of 21
\$52,281,499	\$54,048,591	\$53,376,260	\$55,773,036	classroom aides (\$412,984); 19 technology associates (\$434,855);
				teacher extra-duty payments (\$300,036); summer jump start pay for
				instructional aides (\$2,000); overtime pay for technology associates
				(\$20,000); sabbatical leaves (\$300,000); subject chairperson, head

teachers, and team leaders (\$385,098) and retirement severance (\$392,000).

200 Benefits

Actual	Budgeted	Anticipated	Proposed	The cost for the School District's contribution to the Public School
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	Employees' Retirement Fund (at 34.51%) and Social Security (at
\$31.745.237	\$3 <i>4</i> 285 020	\$31.351.702	\$34.638.118	7.65%) on the above salaries. Also includes projected costs to
ψ01,740,207	ψ0+,200,020	ψ01,001,702	ψ04,000,110	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for

the staff working in these programs.

300 Professional and Technical Services

Actual	Budgeted	Anticipated	Proposed	The category includes \$40,000 to measure our student achievement
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	on an annual basis. Includes substitute services (\$2,027,341),
				expenses related to curriculum (\$24,000), five full-day kindergarten
\$2,360,246	\$2,369,936	\$1,699,834	\$2,552,991	aides (\$125,000), ESL professional aides and services (\$312,400)
				and Jump Start Aides (\$8,000). Also includes \$3,250 paid out of the
				schools' per pupil allocation budgets and \$13,000 paid out of
				curriculum supervisor's budgets.

400 Purchased Property Services

Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	This category includes services purchased to repair and maintain District technology equipment, instructional equipment in school
\$262,642	\$301,862	\$218,358	\$319,987	buildings and rental/leases for copy equipment, of which \$258,987 is paid out of schools' per pupil allocation budgets and \$61,000 is paid out of the technology and curriculum supervisors' budgets.

500 Other Po	500 Other Purchased Services						
Actual 2018-19 \$5,245,568	Budgeted 2019-20 \$5,423,015	Anticipated 2019-20 \$5,040,570	Proposed 2020-21 \$5,072,013	The major items in this category are tuitions for our resident pupils to attend the Charter Schools and Cyber Charter Schools (\$4,834,101). Also includes \$132,600 for wan lines & internet. This category also includes postage, printing and travel expenses of			
				which \$36,652 was paid out of schools' per pupil allocation budgets and \$68,660 was paid out of central office budgets.			
600 Supplies	<u> </u>						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$924,532 for textbooks, periodicals, reference books, workbooks, textbook binding, classroom audio-visual materials and supplies paid out of the schools' per pupil allocation budgets.			
\$3,066,963	\$3,253,569	\$2,445,047	\$3,118,788	Includes textbooks, supplies and software for the following curriculum proposals: Science (\$279,000), Flexible Seating (\$220,000), English/Language Arts (\$175,000) Foreign Language (\$120,000), Cyber School (\$50,600), Reading (\$32,000), Art (\$30,000), Music (\$22,000), and Physical Education (\$5,000). This category includes \$15,500 for expenses related to federal programs and \$761,909 for books, supplies and software for other subject areas. This category also includes general O/S software updates (\$483,247).			
700 Property	<u>′</u>						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides \$7,508 for instructional equipment purchased out of the schools' per pupil allocation budgets. Includes \$48,000 for instructional equipment for Health & Phys Ed and \$5,600 for			
\$37,114	\$150,545	\$125,985	\$61,108	instructional equipment for Science & Technology.			
800 Other O	800 Other Objects						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The budget includes \$20,792 for dues and fees paid from the school's per pupil allocation budgets. Also includes \$12,300 for dues and fees for other subject areas paid from the curriculum			
\$20,499	\$53,739	\$44,335	\$33,092	supervisors accounts.			

1200 SPECIAL PROGRAMS - ELEMENTARY/SECONDARY

Special Programs are designed primarily for students having special needs. The special programs include support classes for kindergarten, elementary, and secondary students identified as exceptional. This function also provides for special education services from the Intermediate Unit, approved private schools, private residential rehabilitation centers, institutions, and other educational agencies.

100 Salaries

Actual	Budgeted	Anticipated	Proposed	The salaries of 3
<u>2018-19</u>	2019-20	2019-20	2020-21	Ed/Pupil Services S
				gifted programs (\$1,
\$11,764,765	\$12,260,086	\$12,260,086	\$12,986,104	aides for other Dist

Anticipated

The salaries of 3 Supervisors of Special Education, 1 Special Ed/Pupil Services Specialist, 4 secretaries; 14.4 teachers for the gifted programs (\$1,167,220); 122.5 teachers (\$8,832,582) and 97 aides for other District-operated special education classes. Also includes extra-assignment (\$355,016) and subject chairperson, head teachers, and team leaders (\$31,374).

200 Benefits

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2018-19	2019-20	2019-20	2020-21
\$7,553,760	\$7,758,731	\$7,127,379	\$8,092,501

The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.

300 Professional and Technical Services

Actual	Budgeted	Anticipated	Proposed
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>
\$12,720,764	\$14,453,989	\$12,322,047	\$14,036,279

For contracted services required by persons with specialized skills and knowledge. Major expense is for contracted services (\$7,705,670) from the CCIU, other professional agencies, and other intermediate units. Also includes \$2,459,607 for special education students in the alternative education program, \$244,949 in charges for the District's school-age students in the Early Intervention Programs, \$685,000 for Extended School Year services and \$1,000,000 for due-process hearings. This category includes \$1,931,353 of federal program expenditures and \$9,700 paid out of gifted education budgets.

400 Purchased Property Services

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>
\$4,077	\$5,109	\$5,109	\$5,209

Services purchased to repair and maintain instructional equipment for Office of Special Education Supervisors.

500 Other Po	urchased Servic	<u>ces</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$3,848,269 in tuitions for our deaf, blind, and autistic students in approved private schools, educating students in private	
\$7,640,195	\$6,735,145	\$6,531,389	\$6,907,189	residential rehabilitative institutions and tuitions paid to other school districts and private schools and \$2,891,470 for our resident special needs pupils to attend the Charter Schools and Cyber Charter Schools. Other expenses include \$24,550 for transportation expenses related to field trips, \$21,100 for postage, printing, and travel/mileage reimbursement to support the Offices of Special Education and gifted. This category includes \$121,800 of federal program expenditures.	
600 Supplies	<u>3</u>				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$4,400 for Supervisors of Special Education Program and Gifted for books, supplies and extraordinary expenses for schools;	
\$140,037	\$258,084	\$245,600	\$227,633	and \$79,038 for books and supplies paid out of the schools' per pupil allocation budgets. This category includes \$144,195 of federal program expenditures.	
700 Property	<u>'</u>				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for the purchase or replacement of instructional equipment for special programs, including offices of the Supervisors of Special	
\$1,689	\$800	\$800	\$84,400	Education, extraordinary expenses for the schools and the Gifted Programs.	
800 Other Objects					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Dues and fees for memberships in professional organizations or associations.	

\$73,915

\$19,254

\$19,383

\$19,595

1300 VOCATIONAL EDUCATION

Vocational Education programs provide learning experiences to develop the skills, knowledge and work habits to enable students to enter into various occupational fields. The District has programs in industrial arts, distributive education, business education, and family & consumer science. This category also includes the cost for our students to attend the Chester County Technical College High School.

100 Salaries						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of 30.5 teachers in the vocational educational program. Also includes teacher extra duty pay \$1,300.		
\$2,183,371	\$2,193,440	\$2,193,140	\$2,349,590			
200 Benefits	1					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the obove calcrice. Also includes prejected costs to		
\$1,331,488	\$1,402,987	\$1,285,768	\$1,482,075	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.		
300 Professi	onal and Techr	nical Services				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	For contracted services required by persons with specialized skills and knowledge for Vocational Education classes		
\$5,086	\$8,700	\$5,460	\$5,700			
400 Purchas	es Property Se	<u>rvices</u>				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services purchased to repair and maintain instructional equipment paid out of the schools' per pupil allocation budgets.		
\$0	\$1,976	\$700	\$1,133			
500 Other P	urchased Servio	<u>ces</u>				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The major item in this category is \$2,562,547 for students to attend the academic program at the Technical College High School. Also		
\$2,758,869	\$2,579,276	\$2,571,151	\$2,585,213	includes \$22,666 for program expenses paid out of the schools' per pupil allocation budgets.		
600 Supplies						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes (\$89,559) for supplies used in the family and consumer science classrooms and industrial arts workshops paid out of the		
\$102,052	\$116,756	\$84,351	\$143,559	schools' per pupil allocation budgets and (\$54,000) for supplies related to the FCS, Technology and Business Ed. curriculum proposal.		

<u>700</u>	<u>Property</u>

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for the purchase or replacement of instructional equipment related to the FCS and Technology curriculum proposals.
\$4,990	\$15,000	\$13,955	\$18,000	
800 Other C	<u>Objects</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Distributive education entry fees for educational competitions paid out of the schools' per pupil allocation budgets.
\$2,123	\$2,905	\$1,867	\$2,455	

1400 OTHER INSTRUCTIONAL PROGRAMS
This function includes summer school programs, the Teen-Age Parent program, homebound instruction, the K-5 summer program, and the alternative education program.

100 Salaries	1									
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes salaries for regular summer school.						
\$46,284	\$40,000	\$40,000	\$41,000							
200 Benefits	<u>i</u>									
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to						
\$19,079	\$16,584	\$16,584	\$17,274	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.						
300 Professi	300 Professional and Technical Services									
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes services for alternative education programs (\$526,235) and the Intermediate Unit TAP Program (\$11,783).						
\$601,830	\$633,469	\$633,469	\$538,018							
400 Purchas	ses Property Se	rvices								
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services purchased to repair and maintain instructional equipment.						
\$65,204	\$71,050	\$71,050	\$145,013							
500 Other P	urchased Servic	<u>ces</u>								
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Includes homebound instruction (\$15,000), tuition for summer school program (\$15,000) and tuitions for alternative education						
\$56,882	\$61,600	\$61,600	\$85,930	(\$55,930).						
600 Supplies	<u> </u>									
Actual	Budgeted	Anticipated	Proposed	Includes supplies for alternative education and summer school						
<u>2018-19</u>	2019-20	<u>2019-20</u>	<u>2020-21</u>	programs.						

1500 OTHER NON-PUBLIC SERVICES

This function includes the costs associated with the non-public services provided as part of the Title I and Title II funds. These expenditures are fully funded by federal program revenues

300 Professional and Technical Services

Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes payments for professional services for non-public services provided as part of Title I and Title II pass thru allocation.
\$46,342	\$51,860	\$51,860	\$75,328	

\$UPPORT \$ERVICE\$ (2000)

Expenditures

SUPPORT SERVICES

<u>2100</u>		PUPIL PERSO	NNEL SERVI	<u>CES</u>			
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	2019-20	2019-20	2020-21	Amount	<u>%</u>
100	Salaries	\$5,579,318	\$5,784,571	\$5,783,939	\$6,022,520	\$238,581	4.1%
200	Benefits	\$3,390,932	\$3,674,956	\$3,371,733	\$3,775,182	\$403,449	12.0%
300	Professional & Technical Svces	\$237,002	\$176,769	\$175,842	\$249,500	\$73,658	41.9%
400	Purchased Property Services	\$1,000	\$0	\$0	\$1,000	\$1,000	0.0%
500	Other Purchased Services	\$17,558	\$59,320	\$58,020	\$33,998	(\$24,022)	-41.4%
600	Supplies	\$61,746	\$95,300	\$85,578	\$76,762	(\$8,816)	-10.3%
700	Property	\$0	\$500	\$500	\$500	\$0	0.0%
800	Other Objects	\$3,235	\$6,832	\$5,928	\$7,272	\$1,344	22.7%
TOTAL	- -	\$9,290,791	\$9,798,248	\$9,481,540	\$10,166,734	\$685,194	7.2%

2200		INSTRUCTION	IAL STAFF SI	<u>JPPORT</u>			
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$2,788,823	\$3,073,431	\$3,047,650	\$3,077,050	\$29,400	1.0%
200	Benefits	\$2,091,379	\$2,535,612	\$2,376,587	\$2,509,484	\$132,897	5.6%
300	Professional & Technical Svces	\$205,104	\$305,372	\$238,133	\$289,534	\$51,401	21.6%
400	Purchased Property Services	\$7,073	\$3,114	\$2,641	\$3,600	\$959	36.3%
500	Other Purchased Services	\$47,137	\$52,902	\$37,455	\$64,327	\$26,872	71.7%
600	Supplies	\$221,612	\$251,602	\$173,662	\$252,726	\$79,064	45.5%
700	Property	\$1,506	\$7,700	\$5,799	\$5,885	\$86	1.5%
800	Other Objects	\$21,076	\$8,120	\$6,550	\$18,241	\$11,691	178.5%
TOTAL		\$5,383,710	\$6,237,853	\$5,888,477	\$6,220,847	\$332,370	5.6%

<u>2300</u>		ADMINISTRAT	ΓΙΟΝ			Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		2018-19	2019-20	2019-20	2020-21	Amount	<u>%</u>
100	Salaries	\$6,685,451	\$6,806,248	\$6,806,229	\$7,003,552	\$197,323	$2.9\overline{\%}$
200	Benefits	\$3,761,098	\$4,325,468	\$3,963,263	\$4,412,343	\$449,080	11.3%
300	Professional & Technical Svces	\$939,366	\$1,308,857	\$1,224,416	\$1,278,038	\$53,622	4.4%
400	Purchased Property Services	\$22,695	\$33,425	\$21,077	\$28,750	\$7,673	36.4%
500	Other Purchased Services	\$178,027	\$223,598	\$207,199	\$217,958	\$10,759	5.2%
600	Supplies	\$110,466	\$140,607	\$108,776	\$148,078	\$39,302	36.1%
700	Property	\$39,230	\$900	\$6,978	\$1,650	(\$5,328)	-76.4%
800		\$44,974	\$54,890	\$49,828	\$52,525	\$2,697	5.4%
TOTAL	- -	\$11,781,308	\$12,893,993	\$12,387,766	\$13,142,894	\$755,128	6.1%

2400		PUPIL HEALT	<u>H</u>				
			<u> </u>			Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$1,339,394	\$1,396,722	\$1,413,677	\$1,623,372	\$209,695	14.8%
200	Benefits	\$922,861	\$887,895	\$813,670	\$1,020,903	\$207,233	25.5%
300	Professional & Technical Svces	\$18,784	\$12,075	\$12,075	\$18,950	\$6,875	56.9%
400	Purchased Property Services	\$1,329	\$2,675	\$2,187	\$2,575	\$388	17.7%
500	Other Purchased Services	\$1,018	\$5,800	\$5,700	\$4,600	(\$1,100)	-19.3%
600	Supplies	\$28,218	\$30,927	\$22,467	\$39,422	\$16,955	75.5%
700	Property	\$0	\$300	\$300	\$300	\$0	0.0%
800	Other Objects	\$260	\$705	\$580	\$675	\$95	16.4%

\$2,337,099

\$2,270,656

\$2,710,797

\$440,141

19.4%

\$2,311,864

TOTAL

<u>2500</u>		BUSINESS OF	FICE				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	2019-20	<u>2019-20</u>	2020-21	<u>Amount</u>	<u>%</u>
100	Salaries	\$1,115,667	\$1,099,628	\$1,099,628	\$1,125,436	\$25,808	2.3%
200	Benefits	\$670,986	\$725,170	\$666,419	\$709,885	\$43,466	6.5%
300	Professional & Technical Svces	\$8,156	\$46,350	\$46,350	\$57,800	\$11,450	24.7%
400	Purchased Property Services	\$7,817	\$8,604	\$8,604	\$8,600	(\$4)	0.0%
500	Other Purchased Services	\$14,258	\$18,680	\$18,680	\$20,120	\$1,440	7.7%
600	Supplies	\$16,004	\$34,750	\$34,750	\$33,650	(\$1,100)	-3.2%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$20,862	\$36,171	\$36,171	\$49,540	\$13,369	37.0%
TOTAL	-	\$1.853.750	\$1,969,353	\$1,910,602	\$2,005,031	\$94,429	4.9%

<u> 2600</u>	OPERATION & MAINTENANCE								
		Actual	Budgeted	Anticipated	Proposed	Increase/ (Decrease)			
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	` <u>Amount</u> ´	<u>%</u>		
100	Salaries	\$6,932,231	\$7,761,259	\$7,361,259	\$7,879,465	\$518,206	7.0%		
200	Benefits	\$4,285,312	\$4,942,230	\$4,543,555	\$5,023,153	\$479,598	10.6%		
300	Professional & Technical Svces	\$48,966	\$85,435	\$85,435	\$420,000	\$334,565	391.6%		
400	Purchased Property Services	\$2,829,375	\$3,234,100	\$3,184,100	\$3,251,900	\$67,800	2.1%		
500	Other Purchased Services	\$603,889	\$596,900	\$596,900	\$630,400	\$33,500	5.6%		
600	Supplies	\$1,607,531	\$1,647,800	\$1,647,800	\$1,711,800	\$64,000	3.9%		
700	Property	\$176,506	\$271,000	\$271,000	\$261,500	(\$9,500)	-3.5%		
800	Other Objects	\$9,435	\$15,500	\$15,500	\$15,000	(\$500)	-3.2%		
TOTAL		\$16,493,245	\$18,554,224	\$17,705,549	\$19,193,218	\$1,487,669	8.4%		

2700	STUDENT TRANSPORTATION

<u> </u>		OTOBERT TIM	AITOI OITIAII	<u> </u>			
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	2020-21	<u>Amount</u>	<u>%</u>
100	Salaries	\$232,567	\$235,004	\$235,004	\$241,463	\$6,459	2.7%
200	Benefits	\$141,525	\$149,307	\$136,827	\$152,003	\$15,176	11.1%
300	Professional & Technical Svces	\$1,489	\$5,000	\$5,000	\$5,000	\$0	0.0%
400	Purchased Property Services	\$1,481	\$3,000	\$3,000	\$3,000	\$0	0.0%
500	Other Purchased Services	\$13,067,544	\$13,737,561	\$11,615,288	\$14,545,026	\$2,929,738	25.2%
600	Supplies	\$27,362	\$33,400	\$33,400	\$34,400	\$1,000	3.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$791	\$1,600	\$1,600	\$1,500	(\$100)	-6.3%
TOTAL	-	\$13,472,758	\$14,164,872	\$12,030,119	\$14,982,392	\$2,952,273	24.5%

2800 CENTRAL SUPPORT

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$1,823,215	\$1,907,065	\$1,897,169	\$1,980,820	\$83,651	4.4%
200	Benefits	\$1,072,254	\$1,217,535	\$1,116,752	\$1,246,103	\$129,351	11.6%
300	Professional & Technical Svces	\$158,862	\$162,990	\$162,990	\$164,690	\$1,700	1.0%
400	Purchased Property Services	\$225,653	\$248,650	\$248,650	\$251,491	\$2,841	1.1%
500	Other Purchased Services	\$22,209	\$33,860	\$31,282	\$31,310	\$28	0.1%
600	Supplies	\$271,854	\$328,040	\$327,940	\$344,543	\$16,603	5.1%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$33,991	\$38,695	\$38,595	\$37,550	(\$1,045)	-2.7%
TOTAL		\$3,608,038	\$3,936,835	\$3,823,378	\$4,056,507	\$233,129	6.1%

2900 OTHER SUPPORT

	_					Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$128,297	\$126,867	\$126,867	\$126,867	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$137,574	\$100,000	\$100,000	\$100,000	\$0	0.0%
TOTAL		\$265,872	\$226,867	\$226,867	\$226,867	\$0	0.0%

TOTAL SUPPORT SERVICES

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	2020-21	<u>Amount</u>	<u>%</u>
100	Salaries	\$26,496,666	\$28,063,928	\$27,644,555	\$28,953,678	\$1,309,123	4.7%
200	Benefits	\$16,336,346	\$18,458,173	\$16,988,806	\$18,849,056	\$1,860,250	10.9%
300	Professional & Technical Svces	\$1,617,729	\$2,102,848	\$1,950,241	\$2,483,512	\$533,271	27.3%
400	Purchased Property Services	\$3,096,424	\$3,533,568	\$3,470,259	\$3,550,916	\$80,657	2.3%
500	Other Purchased Services	\$14,079,938	\$14,855,488	\$12,697,391	\$15,674,606	\$2,977,215	23.4%
600	Supplies	\$2,344,793	\$2,562,426	\$2,434,373	\$2,641,381	\$207,008	8.5%
700	Property	\$217,243	\$280,400	\$284,577	\$269,835	(\$14,742)	-5.2%
800	Other Objects	\$272,198	\$262,513	\$254,752	\$282,303	\$27,551	10.8%
TOTAL	_	\$64,461,337	\$70,119,344	\$65,724,954	\$72,705,287	\$6,980,333	10.6%

SUPPORT SERVICES

SUPPORT SERVICES represents 26.95% of the budget. It includes the people and programs to support and enhance the instruction program for our projected enrollment of 12,232 students.

2100 PUPIL PERSONNEL SERVICES

Pupil Personnel Services are activities designed to assess and improve the well-being of students and to supplement the teaching process. Included in this function are guidance counselors, attendance personnel, social workers, caseworkers, psychological services, and District management of these services.

100 Salaries	100 Salaries					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of a Pupil Services Director, Pupil Services Supervisor, Social Work Coordinator, 38 guidance counselors, 15.8		
\$5,579,318	\$5,784,571	\$5,783,939	\$6,022,520	psychologists, 8 caseworkers, 14 clerical personnel, 3 security greeters and \$115,300 for extra-duty payments covering summer guidance and psychological testing.		
200 Benefits						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at		
\$3,390,932	\$3,674,956	\$3,371,733	\$3,775,182	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.		
300 Professi	onal and Techr	nical Services				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	For contracted services requiring persons with specialized skills and knowledge. Includes \$48,500 for student intervention services,		
\$237,002	\$176,769	\$175,842	\$249,500	\$108,000 for student psychological testing services, \$3,500 for social worker services, \$500 for security risk assessment, \$50,000 for psychiatric services, \$38,000 for annual guidance assistance and \$1,000 paid out of the schools' per pupil allocation budgets.		
400 Purchas	ed Property Se	<u>rvices</u>				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	For rental of WCU field for track & field day		
\$1,000	\$0	\$0	\$1,000			

500 Other Pu	irchased Servic	<u>es</u>		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$2,498 for guidance counselors and prevention specialists' travel and mileage reimbursement, printing and postage paid out of
\$17,558	\$59,320	\$58,020	\$33,998	the schools' per pupil allocation. Also includes printing of student discipline manual, school calendars, student brochures, and attendance materials (\$7,600); telephone and postage (\$6,500), advertising (\$3,000) and travel and mileage reimbursement (\$14,400) to support pupil personnel and attendance functions.
600 Supplies				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Guidance department's supplies, books/periodicals paid out of the schools' per pupil allocations (\$19,062) and supplies and testing materials for pupil personnel offices (\$57,700).
\$61,746	\$95,300	\$85,578	\$76,762	materials for pupil personner offices (\$67,700).
700 Property				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for equipment for the guidance department and other office areas in this function.
\$0	\$500	\$500	\$500	
800 Other Ob	<u>ojects</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Dues and fees for membership in professional organizations or associations paid out of the schools' per pupil allocation (\$3,072) and the pupil personnel offices (\$4,200).
\$3,235	\$6,832	\$5,928	\$7,272	

2200 INSTRUCTIONAL STAFF SUPPORT

These activities advise, assist and support the instructional staff in providing learning experiences for students. Included in this function are library services, audiovisual services, curriculum supervision and development, and staff development.

100 Salaries					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of 5 curriculum supervisors, 3 supervisors of instructional technology, Assistant Supt of Curriculum and	
\$2,788,823	\$3,073,431	\$3,047,650	\$3,077,050	Instruction, assessment supervisor, 16 librarians, 1.3 AV teachers, 3 secretaries, 9 library aides. Also includes teacher extra-duty payments and teacher induction program (\$118,000).	
200 Benefits					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to	
\$2,091,379	\$2,535,612	\$2,376,587	\$2,509,484	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs. Also includes tuition reimbursement (\$600,000).	
300 Profession	onal and Techn	ical Services			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$129,150 for contracted services for administration offices and \$160,384 related to federal Title programs.	
\$205,104	\$305,372	\$238,133	\$289,534		
400 Purchas	ed Property Sei	rvices			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services purchased to repair and maintain equipment. Items are school audiovisual and library equipment repairs (\$500) paid out of the schools' per pupil allocation budgets. Also includes repairs,	
\$7,073	\$3,114	\$2,641	\$3,600	rentals and maintenance items for Director of Curriculum and Staff Development, technology and the curriculum supervisors' offices (\$3,100).	
500 Other Pu	500 Other Purchased Services				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes postage and communications (\$5,700), printing for student exams and other instructional support materials (\$2,650). Also	
\$47,137	\$52,902	\$37,455	\$64,327	includes inservice travel and travel/mileage reimbursement for instructional support staff (\$41,350) and travel/mileage reimbursement paid out of the schools' per pupil allocation budget (\$975). This category also includes \$13,652 of federal program	

expenditures.

600 Supplies					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$153,425 for audiovisual and library books, periodicals, reference binding and repair and supplies paid out of the schools' per pupil allocation budgets; \$32,627 for instructional support staff's	
\$221,612	\$251,602	\$173,662	\$252,726	supplies, \$5,250 for teacher induction and \$61,424 for library subscriptions.	
700 Property					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for the purchase of equipment for this function for library and audiovisual equipment paid out of the schools' per pupil allocation budgets.	
\$1,506	\$7,700	\$5,799	\$5,885		
800 Other Ob	<u>ojects</u>				
Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Dues and fees for membership in professional organizations or associations for instructional support staff. Includes \$300 paid out of the schools' per pupil allocation.	
\$21,076	\$8,120	\$6,550	\$18,241	of the schools' per pupil allocation.	

2300 ADMINISTRATION

This function includes those activities concerned with establishing and administering policy. Included under this category are the offices of the principals, the Office of the Superintendent, legal services, tax collection services, and Board of Education services.

100 Salaries

Actual	Budgeted	Anticipated	Proposed	The salaries of the Superintendent, Director of Teaching &
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	Learning, Director of Elem Education, 16 principals, 15 assistant
				principals, 1 Program Director- Communications, 1 professional
\$6,685,451	\$6,806,248	\$6,806,229	\$7,003,552	staff for Communications, 2 clerical staff for Communications, 1
				clerical staff for the Superintendent, 0.95 clerical staff for the
				Director of Elem Education, 1 clerical staff for the Program Director-
				Professional Development, 35 clerical staff for building principals.

200 Benefits

Actual	Budgeted	Anticipated	Proposed	The cost for the School District's contribution to the Public School
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	Employees' Retirement Fund (at 34.51%) and Social Security (at
				7.65%) on the above salaries. Also includes projected costs to
\$3,761,098	\$4,325,468	\$3,963,263	\$4,412,343	provide medical, dental, vision, prescription, life, disability,
				unemployment compensation, workers' compensation insurance for
				the staff working in these programs.

300 Professional and Technical Services

Actual	Budgeted	Anticipated	Proposed	Includes real estate tax collectors' fees, earned income, transfer
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	and delinquent tax collection fees (\$780,038), legal and other professional services (\$193,000), audit and Board consultants
\$939,366	\$1,308,857	\$1,224,416	\$1,278,038	(\$65,200), labor relations (\$200,000), payments for the RSVP program (\$13,000), training and teacher induction (\$3,000), support for Secondary Ed. & Superintendent (\$7,250) and communications (\$8,400). Also includes professional and technical services used by building principals and paid out of schools' per pupil allocation budgets (\$6,650). This category also includes \$1,500 of federal program expenditures.

400 Purchased Property Services

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for repairs and maintenance and leases (\$8,825). Include schools' repairs and leases paid out of the per pupil allocation budgets (\$19,925).
\$22,695	\$33,425	\$21,077	\$28,750	

500 Other Purchased Services					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	This category includes postage/communications (\$24,970), printing (\$5,500) and mileage reimbursement/travel (\$7,175) paid out of the	
\$178,027	\$223,598	\$207,199	\$217,958	schools' per pupil allocation budgets; postage & printing for Committee meetings, Board meetings, District coordinating council, Excel and Update newsletters, partnership program, site-based management training, and District public relations brochure (\$20,000), Board and tax collector official bonds (\$7,762); School Board advertising (\$4,000); other printing and advertising (\$9,800); Other telephone and postage (\$27,660), School Board liability insurance (\$88,500); and mileage/travel reimbursement (\$22,591).	
600 Supplies					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Office supplies & professional books/periodicals paid out of the schools' per pupil allocation (\$104,028); and other supplies and professional books/periodicals for this function (\$44,050).	
\$110,466	\$140,607	\$108,776	\$148,078	professional books/periodicals for this function (\$44,000).	
700 Property					
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for the purchase or replacement of equipment. \$500 of this amount is paid out of the schools' per pupil allocation budgets.	
\$39,230	\$900	\$6,978	\$1,650		
800 Other Pr	ojects				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Dues and fees including memberships in professional organizations or associations & other fees. This category includes \$17,000 for	
\$44,974	\$54,890	\$49,828	\$52,525	school board memberships. Also includes school building memberships (\$10,575) and other professional dues (\$15,450) in this category. This category also includes \$9,500 for bank lockbox fees.	

2400 PUPIL HEALTHProvides medical and dental services to our students and to students attending non-public schools in our District.

100 Salaries				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of the Coordinator of Nursing Services, 14 certified nurses and 13.2 RNs/LPNs, \$15,624 for extra-duty payments, and
\$1,339,394	\$1,396,722	\$1,413,677	\$1,623,372	subject chairperson contract.
200 Benefits				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$922,861	\$887,895	\$813,670	\$1,020,903	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Profession	onal and Techn	ical Services		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$3,450 for student medical examinations, \$1,000 for dental services, \$2,500 for nursing services and \$12,000 for substitute
\$18,784	\$12,075	\$12,075	\$18,950	coverage.
400 Purchase	ed Property Ser	vices		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services to repair and maintain equipment in school nurses' offices of which \$675 is paid by the schools' per pupil allocation.
\$1,329	\$2,675	\$2,187	\$2,575	
500 Other Pu	ırchased Servic	ees_		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$350 for travel/mileage reimbursement for school nurses' offices and other purchased services paid out of the schools' per
\$1,018	\$5,800	\$5,700	\$4,600	pupil allocation budgets, field trips, travel and mileage reimbursement (\$3,650) and telephone & postage (\$600).
600 Supplies	į			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Medical supplies for the schools' nursing offices (\$25,422) paid out of the schools' per pupil allocation budgets and dental/medical supplies (\$14,000).
\$28,218	\$30,927	\$22,467	\$39,422	ουρριίοο (ψ 1 1 ,000 <i>)</i> .

700	Property
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Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides for equipment paid out of the schools' per pupil allocation budget.		
\$0	\$300	\$300	\$300			
800 Other Objects						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Professional dues for schools' nursing offices paid out of the schools' per pupil allocation budgets (\$475) and professional dues		
\$260	\$705	\$580	\$675	paid out of the Supervisor's offices (\$200).		

2500 BUSINESS

Activities associated with the fiscal operation of the District. This function includes accounting, budgeting, payroll, purchasing, duplicating, and the receiving, investing, and disbursing of General and Student Activity Funds.

100 Salaries						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes salary for the Director of Business Affairs, Asst. Director of Business Affairs, Controller, Accounting Supervisor, Purchasing		
\$1,115,667	\$1,099,628	\$1,099,628	\$1,125,436	Agent, Payroll Supervisor, Tax Supervisor, and 5 secretarial/clerical personnel in the Business Office and 1 mailroom hourly support.		
200 Benefits						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employee's Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to		
\$670,986	\$725,170	\$666,419	\$709,885	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.		
300 Professional and Technical Services						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services which require persons or firms with specialized skills.		
\$8,156	\$46,350	\$46,350	\$57,800			
400 Purchased Property Services						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services purchased to repair, maintain or rent computer and office equipment.		
\$7,817	\$8,604	\$8,604	\$8,600			
500 Other Purchased Services						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes postage for Accounts Payable, advertising for bids, printing of budget document and other Business Office reports and		
\$14,258	\$18,680	\$18,680	\$20,120	travel/mileage reimbursement for Business Office staff.		
600 Supplies						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Includes books, newsletters, bank check supplies for Payroll and Accounts Payable, Business Office forms, supply rebates and		
\$16,004	\$34,750	\$34,750	\$33,650	general supplies for the operation of this function.		

700 Property

Actual	Budgeted	Anticipated	Proposed	
2018-19	<u>2019-20</u>	2019-20	2020-21	Primarily checking account bank fees and debt service paying agent
				fees for the District's bond issues.
\$20,862	\$36,171	\$36,171	\$49,540	

2600 OPERATIONS/FACILITIES MAINTENANCE SERVICESActivities concerned with maintaining the buildings, grounds, and equipment in an effective, safe working condition.

100 Salaries						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes the Director of Facilities & Operations, 2 supervisors, 3 coordinators, 21 head custodians, 10 grounds keepers, 14 central		
\$6,932,231	\$7,761,259	\$7,361,259	\$7,879,465	maintenance workers, 1 central maintenance apprentice, 1 mechanic, and 77.5 building maintenance/custodial employees. Also includes 2 secretarial/clerical personnel.		
200 Benefits						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (34.51%) and Social Security (at		
\$4,285,312	\$4,942,230	\$4,543,555	\$5,023,153	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.		
300 Professi	onal and Techn	ical Services				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Included are annual fees for boiler and elevator certificates, and Health Department inspections, fees for site studies and other design services. This category also includes \$350,000 for Safety		
\$48,966	\$85,435	\$85,435	\$420,000	and Security Services.		
400 Purchased Property Services						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services are: electricity-\$1,739,000; water/sewage-\$621,900; trash removal-\$100,000. Also includes repair/maintenance for: HVAC-		
\$2,829,375	\$3,234,100	\$3,184,100	\$3,251,900	\$305,000; roofs-\$15,000; custodial equipment & related items (pest control, fire extinguishers)-\$42,000; electrical \$45,000; vehicles-\$15,000; special items (elevators, sprinklers, alarms)-\$45,000; other items-\$316,500; and rental of compressors, jackhammers, etc\$7,500.		
500 Other Purchased Services						
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The major items are property/auto insurance-\$195,900 liability insurance-\$193,500; insurance for underground tanks-\$10,000;		
\$603,889	\$596,900	\$596,900	\$630,400	telephones-\$217,000; and travel/mileage reimbursement-\$14,000.		

600 Supplie	<u>es</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The largest item is heating fuel-\$735,000. The remainder provides for: custodial \$340,500; electrical \$83,000; grounds-\$205,000
\$1,607,531	\$1,647,800	\$1,647,800	\$1,711,800	(fertilizer, salt, playground woodcarpet, grass seed, infield mix, track materials); vehicle supplies-\$62,000; gasoline/diesel fuel-\$75,000 HVAC-\$110,000; plumbing-\$40,000; roofing-\$5,000; carpentry-\$65,000 and other supplies-\$36,300. Offsetting these expenses is anticipated facility rental income of \$45,000.
700 Proper	<u>ty</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes replacement costs for additional equipment or equipment that is no longer serviceable: grounds- \$95,000, custodial-\$42,000,
\$176,506	\$271,000	\$271,000	\$261,500	warehouse \$89,000, security \$10,000 and other miscellaneous equipment of \$25,500.
800 Other	<u>Objects</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Dues and fees for memberships in professional organizations/associations.
\$9,435	\$15,500	\$15,500	\$15,000	

2700 STUDENT TRANSPORTATION

Includes those activities concerned with transporting 14,566 public and charter school students and 2,524 students to 93 non-public schools to and from school as provided by law. Also includes the transportation of our special education students by the Intermediate Unit.

100 Salaries				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of the Transportation Manager, Assistant Transportation Manager and 1.5 employees.
\$232,567	\$235,004	\$235,004	\$241,463	
200 Benefits				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$141,525	\$149,307	\$136,827	\$152,003	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Profession	onal and Techn	ical Services		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Software support services for bus scheduling
\$1,489	\$5,000	\$5,000	\$5,000	
400 Purchas	ed Property Ser	rvices		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Services purchased to repair and maintain equipment in the Transportation Department.
\$1,481	\$3,000	\$3,000	\$3,000	
500 Other Pu	ırchased Servic	<u>ees</u>		
Actual	Budgeted	Anticipated	Proposed	Provides \$5,638,020 to transport public students, \$4,445,798 to
2018-19 \$13,067,544	2019-20 \$13,737,561	2019-20 \$11,615,288	2020-21 \$14,545,026	transport non-public students, and \$4,450,008 to transport children assigned to special education programs outside of the District. Also
\$13,007,344	\$13,737,301	φ11,013,200	φ14,545,020	includes \$11,200 for advertising, printing, and travel/mileage reimbursement expenses.
600 Supplies	i.			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Supplies for operating the student transportation function.
\$27,362	\$33,400	\$33,400	\$34,400	

700 Property

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	New or replacement equipment for the transportation function. Dues and fees for membership in professional associations.
\$791	\$1,600	\$1,600	\$1,500	

2800 CENTRAL SUPPORT SERVICE

Activities such as human resources, data processing, research, development, and evaluation which support other instructional and supporting services.

400	0 - 1	
100	Salari	les.

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Salaries for Director of Technology, Assistant Director of IT, Network Administrator, 2 help desk associates, 3 network support specialists, 6 tech support specialists, 3 database specialist and 2
\$1,823,215	\$1,907,065	\$1,897,169	\$1,980,820	IT secretaries. Also includes .05 secretary for Title I. This function also includes the salaries for Human Resources Director, Human Resources Assistant Director, Benefits Specialist, 2 human resource specialists and a staffing/personnel assistant.
200 Benefits				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$1,072,254	\$1,217,535	\$1,116,752	\$1,246,103	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working these programs.
300 Profession	onal and Techn	ical Services		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	For contracted services requiring persons with special skills and knowledge including data processing services, networking and
\$158,862	\$162,990	\$162,990	\$164,690	research and evaluation.
400 Purchas	ed Property Ser	vices		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	System software and hardware maintenance contract for the student and financial systems, and office equipment rentals.
\$225,653	\$248,650	\$248,650	\$251,491	
500 Other Pu	ırchased Servic	<u>es</u>		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes travel/mileage reimbursements and printing related to the offices of human resources, technology and assessment.
\$22,209	\$33,860	\$31,282	\$31,310	
600 Supplies	i			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Supplies and materials needed for computer equipment as well as computer software. Also includes office supplies for the office of
\$271,854	\$328,040	\$327,940	\$344,543	human resources, technology and assessment.

800 Other Objects

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>		 associated e technology		assessment,	human
\$33,991	\$38,695	\$38,595	\$37,550					

2900 OTHER SUPPORT SERVICESAll other support services not otherwise classified.

500	Other Purchased Services

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Payment for CCIU Core Services.
\$128,297	\$126,867	\$126,867	\$126,867	
800 Other O	<u>bjects</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Pass-thru debt service related to CCIU debt.
\$137,574	\$100,000	\$100,000	\$100,000	

NON-INSTRUCTIONAL (3000)

Expenditures

STUDENT ACTIVITIES & COMMUNITY SERVICES

3200		STUDENT ACT	<u> </u>				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$2,878,000	\$2,920,892	\$2,920,897	\$2,935,730	\$14,833	0.5%
200	Benefits	\$1,083,329	\$1,350,651	\$1,313,280	\$1,386,440	\$73,160	5.6%
300	Professional & Technical Svces	\$260,452	\$348,949	\$335,504	\$311,145	(\$24,359)	-7.3%
400	Purchased Property Services	\$134,003	\$143,204	\$133,082	\$141,624	\$8,542	6.4%
500	Other Purchased Services	\$355,304	\$417,784	\$373,913	\$417,793	\$43,880	11.7%
600	Supplies	\$237,203	\$210,040	\$149,330	\$216,492	\$67,162	45.0%
700	Property	\$0	\$18,435	\$18,435	\$63,435	\$45,000	244.1%
800	Other Objects	\$91,394	\$88,386	\$75,715	\$85,995	\$10,280	13.6%
TOTAL	•	\$5,039,683	\$5,498,341	\$5,320,156	\$5,558,654	\$238,498	4.5%

<u>3300</u>	<u>!</u>	COMMUNITY SERVICES								
						Increase/				
		Actual	Budgeted	Anticipated	Proposed	(Decrease)				
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>			
100	Salaries	\$1,491	\$0	\$0	\$0	\$0	0.0%			
200	Benefits	\$657	\$0	\$0	\$0	\$0	0.0%			
300	Professional & Technical Svces	\$126,325	\$145,000	\$145,000	\$145,000	\$0	0.0%			
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%			
500	Other Purchased Services	\$1,212	\$0	\$0	\$0	\$0	0.0%			
600	Supplies	\$10,312	\$0	\$0	\$6,912	\$6,912	0.0%			
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%			
800	Other Objects	\$612	\$0	\$0	\$0	\$0	0.0%			
TOTAL		\$140,610	\$145,000	\$145,000	\$151,912	\$6,912	4.8%			

TOTAL STUDENT ACTIVITIES AND COMMUNITY SERVICE Increase/ Actual Budgeted Anticipated Proposed (Decrease) 2019-20 2019-20 2020-21 2018-19 <u>Amount</u> 100 Salaries \$2.879.491 \$2.920.892 \$2.920.897 \$2.935.730 \$14,833 0.5% 200 Benefits \$1,083,986 \$1,350,651 \$1,313,280 \$1,386,440 \$73,160 5.6% 300 Professional & Technical Svces \$386,777 \$493,949 \$480,504 \$456,145 (\$24,359)-5.1% 400 Purchased Property Services \$133,082 \$134,003 \$143,204 \$141,624 \$8,542 6.4% 500 Other Purchased Services \$356,516 \$417,784 \$373,913 \$417,793 \$43,880 11.7% 600 Supplies \$247,515 \$210,040 \$149,330 \$223,404 \$74,074 49.6% 700 Property \$0 \$18,435 \$18,435 \$63,435 \$45,000 244.1% 800 Other Objects \$92,006 \$88,386 \$75,715 \$85,995 \$10,280 13.6% \$5,180,293 \$5,643,341 \$5,465,156 \$5,710,566 **TOTAL** \$245,410 4.5%

NON-INSTRUCTIONAL SERVICES

NON-INSTRUCTIONAL SERVICES represent 2.12% of the budget. It includes school-sponsored athletics, student activities, and community services provided for our students and staff.

3200 STUDENT ACTIVITIES

2018-19

\$134,003

2019-20

\$143,204

2019-20

\$133,082

2020-21

\$141,624

In addition to our instructional programs, various athletic and non-athletic activities, under the supervision of our staff, are available to our students.

100 Salaries	<u> </u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The salaries of 3 athletic directors, 3 athletic trainers and 3 clerical positions. Also included are the supplemental contracts for activity
\$2,878,000	\$2,920,892	\$2,920,897	\$2,935,730	advisors and for coaches of our various school-sponsored sports.
200 Benefits	<u>3</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$1,083,329	\$1,350,651	\$1,313,280	\$1,386,440	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Profess	ional and Techr	nical Services		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Much of the expenses in this budget are expenses that are funded with gate receipts such as game officials, ticket takers, supplies and
\$260,452	\$348,949	\$335,504	\$311,145	athletic equipment (\$67,270). Additionally, expenses include \$125,000 for athletic trainers and other services related to off-site practice locations, \$2,000 for substitute services and \$15,000 for Police Security Detail at athletic events. Also represents provision for officials at various athletic events paid out of the schools' per pupil allocation budgets (\$101,875).
400 Purchas	sed Property Se	rvices		
Actual	Budgeted	Anticipated	Proposed	Items are for reconditioning and refurbishing football and other

rentals of \$1,000.

sports equipment paid out of the schools' per pupil allocation budgets (\$33,624). Also includes pool rental of \$107,000 and other

500 Other Pu	urchased Servic	<u>ces</u>		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The major items are \$279,394 to transport athletic teams and clubs to events; and \$2,799 for printing and postage, all paid out of the
\$355,304	\$417,784	\$373,913	\$417,793	schools' per pupil allocation budgets. Also includes \$12,000 to transport bands to events, \$71,300 to transport teams to offsite training facility and travel expenses related to extended season sporting events and \$52,300 for schools' accident insurance coverage.
600 Supplies	<u>3</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Uniforms and supplies for the operation of various sports programs. Of this, \$180,802 was paid our of the schools' per pupil allocation.
\$237,203	\$210,040	\$149,330	\$216,492	
700 Property	<u>.</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	New and replacement equipment for athletic programs. Includes \$18,435 paid out of the schools' per pupil allocation budgets and
\$0	\$18,435	\$18,435	\$63,435	gate receipts.
800 Other O	<u>bjects</u>			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes \$58,495 for dues and entry fees paid out of the schools' per pupil allocation budgets and gate receipts, \$12,000 to support
\$91,394	\$88,386	\$75,715	\$85,995	the music program competitions, \$2,500 for coaching certification fees and \$13,000 for fees related to the PayForlt online POS system used to collect district activity fees.

3300 COMMUNITY SERVICES

Provides security and crossing guard services to our students and staff.

100 Salaries	5			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes the extra-duty payments for Title III and EDK.
\$1,491	\$0	\$0	\$0	
200 Benefits	8			
Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.51%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$657	\$0	\$0	\$0	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Profess	ional and Techr	nical Services		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes crossing guards and police traffic control at various schools in the District and expenses related to the extended day
\$126,325	\$145,000	\$145,000	\$145,000	kindergarten program.
500 Other P	urchased Servi	<u>ces</u>		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes expenses related to the extended day kindergarten program and Federal Title programs.
\$1,212	\$0	\$0	\$0	
600 Supplie	<u>s</u>			
Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Includes expenses related to the Federal Title and EDK programs.
\$10,312	\$0	\$0	\$6,912	

OTHER FINANCING USES (5000)

Expenditures

OTHER FINANCING USES

<u>5100</u>		DEBT SERVIC	<u>E</u>				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$9,881,842	\$10,265,503	\$10,299,051	\$10,295,206	(\$3,845)	0.0%
900	Other Financing Uses	\$15,690,000	\$16,290,000	\$16,290,000	\$16,995,000	\$705,000	4.3%
TOTAL	-	\$25,571,842	\$26,555,503	\$26,589,051	\$27,290,206	\$701,155	2.6%

<u>5200</u>		CAPITAL RES	ERVE FUND	TRANSFER			
		Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Increase/ (Decrease) <u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%
900	Other Financing Uses	\$5,257,722	\$5,451,612	\$5,451,612	\$6,167,541	\$715,929	13.1%
TOTAL		\$5,257,722	\$5,451,612	\$5,451,612	\$6,167,541	\$715,929	13.1%

<u>5900</u>		BUDGETARY	RESERVE				
		Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Increase/ (Decrease) Amount	<u>%</u>
100	Salaries	\$0	\$0	\$0 \$0	\$0	\$0	0.0%
200		\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$5,465,384	\$845,905	\$6,456,216	\$5,610,311	0.0%
900	Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL	<u>-</u>	\$0	\$5,465,384	\$845,905	\$6,456,216	\$5,610,311	0.0%

OTHER FINANCING USES

TOTAL OTHER FINANCING USES

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		2018-19	2019-20	2019-20	2020-21	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0		$0.0\overline{\%}$
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$9,881,842	\$15,730,887	\$11,144,956	\$16,751,422	\$5,606,466	50.3%
900	Other Financing Uses	\$20,947,722	\$21,741,612	\$21,741,612	\$23,162,541	\$1,420,929	6.5%
TOTAL		\$30,829,564	\$37,472,499	\$32,886,568	\$39,913,963	\$7,027,395	21.4%
	Grand Total	\$242,559,205	\$261,809,403	\$243,922,188	\$269,815,667	\$25,893,479	

OTHER FINANCING USES

Budget reserve, the contribution to Capital Reserve Fund, and debt service payments (principal and interest) on the debt of the School District represent 14.79% of the budget.

5100 DEBT	SERVICE			Provides for interest payments on the:
800 Other Ot	<u>ojects</u>			G.O.B. refunding series 2010AA (\$391,500) G.O.B. series of 2012A (\$630,000)
Actual	Budgeted	Anticipated	Proposed	G.O.B. refunding series 2012AA (\$599,200) G.O.B. series of 2013 (\$8,500)
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	G.O.B. series of 2014 (\$489,763) G.O.B. series of 2014A (\$1,279,250)
\$9,881,842	\$10,265,503	\$10,299,051	\$10,295,206	G.O.B. series of 2014AA (\$2,179,800) G.O.B. series of 2015A (\$257,543)
				G.O.B. series of 2015AA (\$22,950) G.O.B. series of 2016 (\$416,750)
				G.O.B. series of 2016A (\$1,248,703)
				G.O.B. series of 2016AA (\$254,412)
				G.O.B. series of 2017 (\$117,115) G.O.B. series of 2017A (\$237,475)
				G.O.B. series of 2018 (\$336,578)
				G.O.B. series of 2019 (\$1,390,000)
				Emmaus Note 2009 (\$380,667)

Also provides \$55,000 for refunds of prior year tax receipts as a result of assessment appeals.

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unn	()ther	Financing	I ICAC
300	Oute	i ilialicilia	USUS

Actual	Budgeted	Anticipated	Proposed
<u>2018-19</u>	2019-20	2019-20	2020-21
\$15,600,000	\$16 200 000	\$16 290 000	\$16 995 000

Provides for principal payments on the:

G.O.B. series of 2019 (\$5,000) Emmaus Note 2009 (\$650,000)

G.O.B. refunding series 2010AA (\$3,420,000)
G.O.B. series of 2012AA (\$7,360,000)
G.O.B. series of 2013 (\$850,000)
G.O.B. series of 2014A (\$1,085,000)
G.O.B. series of 2014AA (\$295,000)
G.O.B. series of 2015AA (\$755,000)
G.O.B. series of 2015AA (\$755,000)
G.O.B. series of 2016 (\$1,935,000)
G.O.B. series of 2016A (\$5,000)
G.O.B. series of 2016AA (\$5,000)
G.O.B. series of 2016AA (\$5,000)
G.O.B. series of 2017 (\$615,000)
G.O.B. series of 2017A (\$5,000)
G.O.B. series of 2018 (\$5,000)

#### **5200 CAPITAL RESERVE FUND TRANSFER**

#### 900 Other Financing Uses

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21
\$5,257,722	\$5.451.612	\$5.451.612	\$6.167.541

Transfer of money from the General Fund to the Capital Reserve Fund. The primary purpose is to fund technology equipment and major District maintenance and construction projects. In 2020-21, \$2,095,558 will be transferred to the Capital Reserve to fund the annual operating facility projects and \$4,071,983 will be transferred to the Capital Reserve to fund technology and furniture purchases.

#### 5900 BUDGETARY RESERVE

#### 800 Other Objects

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Amount budgeted to provid unpredictable changes in
\$0	\$5,465,384	\$845,905	\$6,456,216	occurrence of events which of budget preparation bu

Amount budgeted to provide for operating contingencies such as unpredictable changes in the cost of goods/services and the occurrence of events which are vaguely perceptible during the time of budget preparation but which, nevertheless, may require expenditures by the school system during the year for which the budget is being prepared.

OTHER EXPENSE INFORMATION
for
2020-21

				19-20 Ac					0-21 Budg				dition/Redu			lget
POSITIONS	Func Acct Pi	eLM Elem	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM <b>Elem</b>	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM Elem	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total
School Administration											1					
	tendent 2360 111 5	52 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Asst Supt of Curriculum and Second		- 3	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Pupil Services I	Director 2111 111 1	8 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Pupil Services Sup	pervisor 2119 111 1	8 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Social Studies/ Fine Arts Sur	pervisor 2260 111 2	- 0	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Social Work Cool	rdinator 2160 111 1	8F -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Equity / ELD / World Language Sup		)2 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Language Arts Sup		- 1	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Mathematics Sup	pervisor 2260 111 °	5 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Science / FCS / Tech Ed / Heal		9 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Assessment / Re-evaluation Sup		DE -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Instructional Technology Coo		0 -	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Director of Teaching and L			-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Elementary Director of Ed			-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Communications Program I		52 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Principals and Asst. Pr		10.00	9.00	12.00	-	31.00	10.00	9.00	12.00	-	31.00	-	-	-	-	-
Coordinator of Nursing S			-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Business Affairs Director / Asst. I		55 -	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
Facilities & Operations Director / Asst. I	Director 2611 111	'1 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
		0 -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Human Resources Director / Asst. I		54 -	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
		0Z -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
		OS -	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-
Special Education Supe		21 -	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Sch	nool Administration T	otal 10.00	9.00	15.00	28.00	62.00	10.00	9.00	15.00	28.00	62.00	-	-	-	-	-
<u>Teachers</u>																
	Day KG 1110 121 0		-	-	-	41.00	42.00	-	-	-	42.00	1.00	-	-	-	1.00
		9 40.00	-	-	-	40.00	41.00	-	-	-	41.00	1.00	-	-	-	1.00
		9 39.00	-	-	-	39.00	40.00	-	-	-	40.00	1.00	-	-	-	1.00
3rc		9 38.00	-	-	-	38.00	39.00	-	-	-	39.00	1.00	-	-	-	1.00
		9 33.00	-	-	-	33.00	33.00	-	-	-	33.00	-	-	-	-	-
5th		9 37.00	-	-	-	37.00	37.00	-	-	-	37.00	-	-	-	-	-
		9.80	7.40	7.80	-	25.00	9.80	7.40	7.80	-	25.00	-	-	-	-	-
		12.50	4.40	3.60	-	20.50	13.50	4.60	3.60	-	21.70	1.00	0.20	-	-	1.20
		- 1	26.20	33.05	-	59.25	-	27.40	33.05	-	60.45	-	1.20	-	-	1.20
			9.60	23.40	-	33.00	-	9.60	23.40	-	33.00	-	-	-	-	-
Instructional C		10.00	-	-	-	10.00	10.00	-	-	-	10.00	-	-	-	-	-
Computer/T		0 -	5.20	-	-	5.20	-	5.20	-	-	5.20	-	-	-	-	-
		1 -														
		1A -	9.53	6.80	-	16.33	-	9.53	6.80	-	16.33	-	-	-	-	-
		5 -	29.00	38.00	-	67.00	-	29.00	39.20	-	68.20	-	-	1.20	-	1.20
_																
	Phys Ed 1110 121 1		7.07	13.20	1.50	31.77	10.00	7.07	13.20	1.50	31.77	-	-		-	
		9 -	23.60	41.85	-	65.45	-	23.60	42.85	-	66.45	-	-	1.00	-	1.00
		- 0	21.80	39.00	-	60.80	-	22.80	39.00	-	61.80	-	1.00	-	-	1.00
AP Ca	apstone 1110 121 2		-	0.40	-	0.40	-	-	0.40	-	0.40	-	-	-	-	-
	06															
Reading Specialist/1		6B 21.20	14.80	3.00	-	39.00	21.20	14.80	3.00	-	39.00	-	-	-	-	-
		6A 9.75	3.25	2.80	-	15.80	9.75	3.25	2.80	-	15.80	-	-	-	-	-
		6B 10.00	8.00	4.00	-	22.00	10.00	8.00	4.00		22.00	-	-	-		- 1
		25 -	-	-	-	-	-	-	-	4.00	4.00	-	-	-	4.00	4.00
TITLE 1 (feder		3.80	-	-	-	3.80	3.80	-	-	-	3.80	-	-	-	-	-
Teacher .	Attrition 1110 121		-	-	-	-	-	-	-	-		-	-	-	-	-
	Te	otal 315.05	169.85	216.90	1.50	703.30	320.05	172.25	219.10	5.50	716.90	5.00	2.40	2.20	4.00	13.60

			19-20 Ac					0-21 Budge				dition/Redu			lget
POSITIONS Func Acct Prog	ELM Elem	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM <b>Elem</b>	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM <b>Elem</b>	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total
Fam and Cons Science 1340 121 12	_	7.20	6.40	_	13.60		7.20	6.40		13.60					_ [
Industrial Arts 1350 121 13	_	7.40	3.80	-	11.20	_	7.40	3.80	_	11.20	_	-	_	_	-
Business Education 1360 121 03	-	- 1	5.70	-	5.70	-	-	5.70	-	5.70	-	-	-	-	-
Marketing 1320 121 04	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tota	-	14.60	15.90	-	30.50	=	14.60	15.90	-	30.50	-	-	-	-	-
Special Education (general) 1291 121 21	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	
Autistic 1233 121 21C Emotional Support 1231 121 21C	6.50 2.00	3.00 1.50	1.50 3.50	-	11.00 7.00	6.50 2.00	3.00 1.50	2.50 3.50	-	12.00 7.00	-	-	1.00	-	1.00
Transitional Program 1231 121 21L	2.00	1.50	3.50	-	7.00	2.00	1.50	3.50	1.00	1.00	-	-	-	1.00	1.00
APT Program 1231 121 21L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Life Skills 1211 121 21F	2.50	1.00	1.50	-	5.00	2.50	1.00	1.50	-	5.00	-	-	-	-	-
Learn Supp/ Life Skills 1241 121 21F	29.00	20.00	22.50	-	71.50	29.50	20.50	24.50	-	74.50	0.50	0.50	2.00	-	3.00
Multiple Disabilities 1270 121 21J Speech & Language Therapist 1225 121 21	2.00	1.00	-	13.00	3.00 13.00	2.00	1.00 0.30	0.70	13.00	3.00 14.00	-	0.30	0.70	-	1.00
Gifted Program Teachers 1243 121 21A	7.00	3.70	3.70	13.00	14.40	7.00	3.70	3.70	13.00	14.40	-	0.30	0.70		1.00
Tota		30.20	32.70	19.00	130.90	49.50	31.00	36.40	20.00	136.90	0.50	0.80	3.70	1.00	6.00
Guidance Counselors 2120 121 18B	10.00	10.00	18.00	-	38.00	10.00	10.00	18.00	-	38.00	-	-	-	-	-
Career and Equity 2120 121 18B	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Certified Nurses 2440 121 18D	7.80	3.00	3.00	-	13.80	8.00	3.00	3.00	-	14.00	0.20	-	-	-	0.20
Psychologists 2140 121 18C Librarian 2250 121 14	9.60 10.00	3.00 3.00	3.00	-	15.60 16.00	9.80 10.00	3.00 3.00	3.00 3.00	-	15.80 16.00	0.20	-	-	-	0.20
Tota		19.00	<b>27.00</b>	-	83.40	<b>37.80</b>	19.00	<b>27.00</b>	-	83.80	0.40	-	-	-	0.40
Athletic Trainer 3200 121 30S	_	-	3.00	_	3.00	-	-	3.00	_	3.00	-	_	_	_	-
Addio Visual 2220 121 14A	_	-	1.30	-	1.30	-		1.30		1.30	-	-			-
Tota	-	-	4.30	-	4.30	_	-	4.30	-	4.30	-	-	-	-	-
Teacher Tota	401.45	233.65	296.80	20.50	952.40	407.35	236.85	302.70	25.50	972.40	5.90	3.20	5.90	5.00	20.00
Secretarial Staff - Central Office and School Administration															
Sec to Superintendent 2360 151 52	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to the Prog Dir Professional Devel 2360 151 52B	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Elementary Dir of Education 2360 151 52E Sec to Principals and Asst. Principals 2380 151 40	10.00	6.00	9.00	0.95	0.95 25.00	10.00	6.00	9.00	0.95	0.95 25.00	-	-	_	-	-
Sec to Technology Dir 2821 151 10	-	-	-	1.00	1.00	-	-	-	1.00	1.00	_	-	_	_	-
Sec for Attendance/Child Acctg 2130 151 18A	-	3.00	3.00	-	6.00	-	3.00	3.00	-	6.00	-	-	-	-	-
Sec for Guidance 2120 151 18B	-	-	6.00	-	6.00	-	-	6.00	-	6.00	-	-	-	-	-
Sec to Facilities & Operations Dir 2611 151 71	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
Sec to Curriculum Supv. 2260 151 50 Sec to Special Ed Dir/Supervisors 1291 151 21	-	-	-	2.00 3.50	2.00 3.50	-	-	-	2.00 3.50	2.00 3.50	-	-	-	-	-
Sec to Special Ed Dir/Supervisors 1291 151 35			- [	0.50	0.50	-			0.50	0.50	-	-			- 1
Sec. Director of Pupil Services 2111 151 18	-	-	-	1.00	1.00	-	-	_	1.00	1.00	-	-	-	-	-
Sec to Instruct Technology Coordinator 2829 151 10	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Gifted 2119 151 18	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Title I 2850 151 35 Sec to ELD & Equity Supervisor 2260 151 52M	-	-	-	0.05 1.00	0.05 1.00	-	-	-	0.05 1.00	0.05 1.00	-	-	-	-	-
Sec to Athletic Director 3200 151 30S		-	3.00	-	3.00	-		3.00	-	3.00		-	-		- 1
Total	10.00	9.00	21.00	16.00	56.00	10.00	9.00	21.00	16.00	56.00	-	-	-	-	-
Full Day KG 1110 191 08F	8.00	-	-	-	8.00	8.00	-	-	-	8.00	-	-	-	-	-
ELD 1110 191 02	9.00	1.00	3.00	-	13.00	9.00	1.00	3.00	-	13.00	-	-	-	-	-
Autistic 1233 191 21C	-	-	-	17.00	17.00	-	-	-	17.00	17.00	-	-	-	-	-
Emotional Support 1231 191 21C Transitional Program 1231 191 21L	-	-	-	7.00	7.00	-	-	-	7.00 1.00	7.00 1.00	-	-	-	1.00	1.00
Life Skills 1211 191 21F		-	-	9.00	9.00	-		-	9.00	9.00	-	-		-	- 1.00
Learn Supp/ Life Skills 1241 191 21F	-	-	-	63.00	63.00	-	-	-	63.00	63.00	-	-	-	-	-
Total	17.00	1.00	3.00	96.00	117.00	17.00	1.00	3.00	97.00	118.00	-	-	-	1.00	1.00
Library Assistant 2250 154 14	5.00	1.00	3.00	-	9.00	5.00	1.00	3.00	-	9.00	-	-	-	-	-
Security Greeter 2190 154 18	-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-
Office Assistant (Dis) 2380 154 40 Total	10.00 <b>15.00</b>	1.00	6.00		10.00 22.00	10.00 <b>15.00</b>	1.00	6.00	-	10.00 22.00	-	-	-	-	-
Total	.0.00	1.00	5.00	-	22.00	10.00	1.00	3.00	-	00	-	-	-	-	-

			19-20 Ac					0-21 Budg				dition/Redu			lget
POSITIONS Func Acct Pr	ELM g Elem	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM <b>Elem</b>	MID <b>Middle</b>	HS <b>High</b>	OTH <b>Other</b>	Total	ELM <b>Elem</b>	MID <b>Middle</b>	HS High	OTH <b>Other</b>	Total
Tune Accert		Miladie	· · · · · ·			Lieili	Miladie	iligii			Lieili	Miladie	ı ııgıı		
Case Workers 2160 141 18		-	-	7.00	7.00	-	-	-	8.00	8.00	-	-	-	1.00	1.00
RN-LPN (non-public) 2450 141 18 RN-LPN (District) 2440 141 18		-	3.00	4.20 1.00	4.20 8.00	4.00	1.00	3.00	4.20 1.00	4.20 9.00	-	1.00	-	-	1.00
APT Program Coordinator 1231 121 2		-	-	-	-	-	-	-	-	-	-	-	_	-	-
Pupil Service Specialist 1291 141 2		-	-	0.60	0.60	-	-	-	0.60	0.60	-	-	-	-	-
Pupil Service Specialist 1291 141 3		-	-	0.40	0.40	-	-	-	0.40	0.40	-	-	-	-	-
Tot	al 4.00	-	3.00	13.20	20.20	4.00	1.00	3.00	14.20	22.20	-	1.00	-	1.00	2.00
Business Office (Professional) 2500 141 5		-	-	5.00	5.00	-	-	-	5.00	5.00	-	-	-	-	-
Business Office Benefits (Professional) 2835 141 5 Business Office (Hourly Support) 2500 151 5		-	-	1.00 5.00	1.00 5.00	-	-	-	1.00 5.00	1.00					
To		٠.		11.00	11.00	-	-	-	11.00	5.00 11.00	-	-	-	-	-
Communications Office (Professional) 2370 141 5		-	-	1.00	1.00 2.00	-	-	-	1.00 2.00	1.00 2.00	-	-	-	-	-
Communications Office (Hourly Suppt) 2370 151 5		-	-	2.00 <b>3.00</b>	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Transportation Office (Professional) 2719 141 7 Transportation Office (Hourly Support) 2719 151 7		-	-	1.00 0.60	1.00 0.60	-	-	-	1.00 0.60	1.00 0.60	-	-	-	-	-
Transportation Office-NP (Professional) 2750 141 7		-	-	1.00	1.00	-	-	-	1.00	1.00		-		-	-
Transportation Office-NP (Hourly Support) 2750 151 7		-	-	0.90	0.90	-	_	-	0.90	0.90	-	-	-	-	-
To	al -	-	-	3.50	3.50	-	-	-	3.50	3.50	-	-	-	-	-
Human Resources Office (Professional) 2839 141 5		_	_	2.00	2.00	_	_	_	2.00	2.00	_	_	_	_	_
HR Office (Hourly Support) 2839 151 5	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
To	al -	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Technology Office (Hourly Support) 2840 151 50	z -	-	_	3.00	3.00	-	_	_	3.00	3.00	-	-	_	_	-
Technology Office (Professional) 2818 141 1	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Technology Office (Hourly Support) 2829 168 1		-	-	11.00	11.00	-	-	-	11.00	11.00	-	-	-	-	-
Technology Associate 1110 158 1		-	-	19.00 <b>34.00</b>	19.00 34.00	-	-	-	19.00 <b>34.00</b>	19.00 34.00	-	-	-	-	-
		_				<del>-</del>	_				-	_	-	_	-
Head Custodians/ Supervisors/ Quality Control 2610 141 7		3.00 15.50	3.00	5.00 7.50	21.00 77.50	10.00 24.50	3.00 15.50	3.00 30.00	5.00 7.50	21.00 77.50	-	-	-	-	-
Custodians (Hourly Support) 2620 161 7		15.50	30.00	7.50	77.50	24.50	15.50	30.00	7.50	77.50	-	-	-	-	-
Security Services Coordinator 2660 141 7		-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Security (Hourly Support) 2660 161 7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance 2620 141 7		-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Custodial & Maint Dept (Hourly Support) 2620 161 7	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	-
HVAC Coordinator 2620 141 70		-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
HVAC Staff (Hourly Support) 2620 161 70	H -	-	-	7.00	7.00	-	-	-	7.00	7.00	-	-	-	-	-
Operations (Professional) 2610 141 7	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
Facilities Apprentice 2620 161 7		-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Automotive Pool 2650 161 71	G -	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Grounds Supervisor / Athletic Turf Coordinator 2630 141 70		-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Grounds/Warehouse (Hourly Support) 2630 161 70		-	-	10.00	10.00	-	-	-	10.00	10.00	-	-	-	-	-
Mailroom (Hourly Support) 2530 161 7 ⁷		18.50	33.00	1.00 <b>44.50</b>	1.00 130.50	34.50	18.50	33.00	1.00 <b>44.50</b>	1.00 130.50	-	-	-	-	-
Secretarial Staff - Central Office and School Administration To		29.50	66.00	224.20	400.20	80.50	30.50	66.00	226.20	403.20	-	1.00	-	2.00	3.00
Crand To	al 491.95	272.45	277 00	272.70	1,414.60	497.85	276.35	383.70	279.70	1,437.60	5.90	4.20	5.90	7.00	23.00
Grand To	ai 491.95	272.15	377.80	212.10	1,414.00	497.65	210.35	აია./ 0	219.10	1,437.00	5.90	4.20	5.90	7.00	23.00

2020-21 BUDGET REVENUES

#### REVENUE SUMMARY

Land Effect	Actual	Budgeted	Anticipated	Proposed
Local Effort	2018-19	2019-20	2019-20	2020-21
Current Real Estate Taxes	\$169,592,595	\$171,871,693	\$173,641,047	\$172,568,153
Interim Real Estate Taxes Public Utility Realty Tax	1,091,954 192,821	1,186,171 200,000	948,937 180,000	824,699 180,000
Earned Income Tax	21,510,397	21,766,946	19,590,251	19,590,251
Real Estate Transfer Tax	4,420,739	4,394,531	4,394,531	3,735,352
Delinquent Taxes (All Levies)	2,477,181	2,858,800	2,858,800	2,858,800
Earnings on Investments	2,656,955	1,000,000	2,500,000	500,000
Tuition from Patrons	290,934	324,640	250,010	250,010
Rent and Miscellaneous Income	585,441	507,000	397,000	397,000
Refunds of Prior Years Receipts	999	25,000	10,000	10,000
Activity Fee Revenue	353.765	380,485	294,490	294.490
Beginning Fund Balance	31,906,360	31,816,659	38,868,797	48,250,936
Total Local Effort	\$235,080,141	\$236,331,925	\$243,933,863	\$249,459,691
<del>-</del>	Ψ200,000,141	Ψ <b>2</b> 00,001,020	Ψ2-10,000,000	Ψ2-10,-100,001
State Sources				
Basic Instructional Subsidy	\$8,421,638	\$8,421,880	\$8,810,298	\$8,421,880
Tuition for Private Home Placement	231,101	290,000	290,000	290,000
Special Education Subsidy	6,128,947	6,202,850	6,012,185	5,899,089
Transportation Subsidy	3,313,927	3,674,145	3,260,089	2,321,816
Rent Subsidy	1,163,834	1,110,285	1,110,285	1,093,234
Medical, Dental & Nurse Services	255,330	250,300	250,300	252,545
State Property Tax Reduction	3,468,141	3,598,253	3,598,253	3,570,346
Safe Schools	-	-	400,050	-
PA Accountability Grants	399,095	399,095	399,095	399,095
Social Security Subsidy	3,415,380	3,790,382	3,777,897	3,924,722
Retirement Subsidy	15,827,583	16,975,431	16,919,469	17,695,207
Total State Sources	\$42,624,977	\$44,712,621	\$44,827,921	\$43,867,934
Federal Sources				
Other PA Public Schools-IDEA	\$1,331,370	\$1,333,370	\$1,431,536	\$1,431,536
Title I	704,467	704,467	598,796	598,796
Title IIA & IID	207,851	260,260	236,948	236,948
Title III	112,353	108,968	91,336	91,336
Title IV	61,433	59,965	52,725	52,725
Med. Access-Direct Services	1,217,558	470,000	970,000	970,000
Med. Access-Time Study	33,690	30,000	30,000	30,000
Total Federal Sources	\$3,668,721	\$2,967,030	\$3,411,341	\$3,411,341
<del>-</del>				
TOTAL	\$281,373,839	\$284,011,576	\$292,173,125	\$296,738,966

LOCAL EFFORT

**REVENUE**\$

#### WHERE THE MONEY COMES FROM TO SUPPORT OUR SCHOOLS

All monies to support our schools come from taxpayers, either directly to the District (local effort) or indirectly through the state and federal governments (state and federal support).

#### **LOCAL EFFORT**

#### **6111 CURRENT REAL ESTATE TAXES**

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>
\$169,592,595	\$171,871,693	\$173,641,047	\$172,568,153

The greatest amount of funds is raised from our taxpayers based on a 21.6622 mill (Chester County) and 16.6626 mill (Delaware County) levy on the assessed valuation of all taxable property within the School District. The amount budgeted represents 96.5% of the tax to be levied; the difference being our experience as to the amount of discounts granted during the discount period and the amount uncollected which will go to lien.

#### 6112 INTERIM REAL ESTATE TAXES

Actual	Budgeted	Anticipated 2019-20	Proposed
2018-19	2019-20		2020-21
\$1,091,954	\$1,186,171	\$948,937	\$824,699

Represents the amount of taxes we anticipate to collect on new construction and additions to existing properties which, because of the completion date, do not appear on the regular tax duplicate. This year's estimate is based on historical data and the expected new construction in the area as determined by the number of building permits issued by municipalities.

#### 6113 PUBLIC UTILITY REALTY TAX

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>
\$192,821	\$200,000	\$180,000	\$180,000

The District's portion of the tax as collected by the Commonwealth based on the assessed valuation of the utility properties in the District. This tax was collected by the utility from the taxpayer as a part of the service bill.

#### 6151 EARNED INCOME TAX

Actual	Budgeted	Anticipated 2019-20	Proposed
2018-19	2019-20		<u>2020-21</u>
\$21,510,397	\$21,766,946	\$19,590,251	\$19,590,251

The District's portion (one-half percent) of the one percent earned income tax on all residents of the School District, except those residents working in Philadelphia and out-of-state who pay a tax on income where they work.

#### 6153 REAL ESTATE TRANSFER TAX

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>
\$4,420,739	\$4,394,531	\$4,394,531	\$3,735,352

Transfer tax is revenue collected by the County Recorder of Deeds on the value of all real estate property within the District boundaries sold during the year. This tax is equal to one-half percent of the value of the property sold and is paid at the time of the transfer. This year's estimate is based on historical data and anticipated trends for the area.

6400	DELINQUEN	IT TAXES	(ALL	LEVIES)

Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Delinquent tax is revenue collected by the County Tax Claim Bureau. Delinquent taxes are real estate taxes that were not paid
\$2,477,181	\$2,858,800	\$2,858,800	\$2,858,800	during the original year of issue.

#### **6500 EARNINGS ON INVESTMENTS**

Actual	Budgeted	Anticipated	Proposed	The estimated interest the District will earn through its cash
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	management program on general fund cash & investments -
				average cash & investments of approximately \$120 million
\$2,656,955	\$1,000,000	\$2,500,000	\$500,000	earning an effective rate of 0.42% annually.

#### 6940 TUITION FROM PATRONS AND OTHER LEA'S

Actual	Budgeted	Anticipated	Proposed	Tuition we will receive from students, their parents/guardians for
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	participation in the District's summer school programs and Outdoor
				Education Program. Monies received for providing services to
\$290,934	\$324,640	\$250,010	\$250,010	pupils of another Local Education Agency. Includes tuition
				received from the resident school district for students placed by
				the courts and for institutional children placed in the District's
				educational programs. Also includes gate receipts collected at

athletic events.

#### 6990 RENT & MISCELLANEOUS REVENUE

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	Represents the amount the District anticipates receiving from miscellaneous sources. The source of revenue in this category
\$585,441	\$507,000	\$397,000	\$397,000	includes rent received from various organizations or groups for the use of the District's buildings and facilities, donations and parking fees.

#### 6991 REFUNDS OF PRIOR YEARS

Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Refunds are receipts of cash returning all or part of a prior period expenditures.
\$999	\$25,000	\$10,000	\$10,000	

#### 6992 ACTIVITY FEE REVENUE

Actual <u>2018-19</u>	Budgeted <u>2019-20</u>	Anticipated 2019-20	Proposed 2020-21	In order to help offset the costs of our extra-curricular programs, the district assesses a student participation fee. This fee is
\$353,765	\$380,485	\$294,490	\$294,490	assessed only for students who participate in extra-curricular activities supported by a contracted coach, advisor, or director.

#### 0770 BEGINNING UNRESERVED FUND BALANCE

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>
\$31,906,360	\$31,816,659	\$38,868,797	\$48,250,936

The Fund Balance appropriation represents the equity of prior years' operation that is being committed to the 2020-21 operation. Adequate fund balance levels are recommended to be at least equal to one month's operating expenditures (8.3%). Bond raters such as Moody's evaluate the financial stability of the District based on several factors, one of which is adequate fund balance. The projected balance to be carried forward into the 2020-21 year is \$48,250,936.

STATE SOURCES

**REVENUE**\$

#### **STATE SOURCES**

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Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed 2020-21	The instructional subsidy is the largest single source of revenue from the state.

#### 7160 TUITION FOR PRIVATE HOME PLACEMENT

\$8,421,638 \$8,421,880 \$8,810,298 \$8,421,880

Actual	Budgeted	Anticipated	Proposed	This state reimbursement is for providing education to non-resident
<u>2018-19</u>	<u>2019-20</u>	<u>2019-20</u>	<u>2020-21</u>	orphaned children placed in private homes by court order. It also
				includes those non-resident inmates of children's institutions
\$231,101	\$290,000	\$290,000	\$290,000	whose district of residence cannot be determined.

#### 7270 SPECIAL EDUCATION OF EXCEPTIONAL PUPILS

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	This funding is for students identified with special needs and wards of state.
\$6,128,947	\$6,202,850	\$6,012,185	\$5,899,089	

#### 7310 TRANSPORTATION SUBSIDY

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	This is a reimbursement to the District for the operation of a school busing program in compliance with state law and regulations. It is
\$3,313,927	\$3,674,145	\$3,260,089	\$2,321,816	not required that each district operate a busing program, but if operated, it must comply with the state law and regulations and is eligible for the transportation subsidy based on factors including the number of public & non-public students, students transported due to hazardous conditions, the approved cost of transportation, and market value of real estate.

#### 7320 RENT SUBSIDY

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Reimbursement for building projects on a basis of approved costs times our Capital Account Reimbursement Fraction (CARF Rate)
\$1.163.834	\$1.110.285	\$1.110.285	\$1.093.234	of 27.54 percent. Our budgeted revenue includes rental subsidy for our anticipated debt service payments.

#### 7330 MEDICAL/DENTAL/NURSING SERVICES

Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Represents medical & nursing services reimbursement at \$9.40 per ADM and \$9.70 per ADM for additional Act 25 funding.
\$255,330	\$250,300	\$250,300	\$252,545	

#### 7340 PROPERTY TAX REDUCTION ALLOCATION

7340 PROPE	ERIT IAX REDI	UCTION ALLOC	ATION	
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Revenue received from the Commonwealth to be distributed as property tax reduction to eligible homestead/farmstead property owners within the District. This allocation is derived from state
\$3,468,141	\$3,598,253	\$3,598,253	\$3,570,346	gaming revenues and the sterling act credits received from Philadelphia.
7360 SAFE S	SCHOOLS			
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Revenue received from the state during the 2019-20 school year related to the PA school safety and security grant. With the grant
\$0	\$0	\$400,050	\$0	money, the district implemented strategies to reduce risk factors for students who are expeiencing depression, showing signs of violence, and otherwise withdrawing mentally and emotionally from school.
7500 READ	TO LEARN BL	OCK GRANTS		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Revenue received from the state to implement research-based programs to boost student achievement. The District will use these funds to fund a portion of the full day kindergarten program.
\$399,095	\$399,095	\$399,095	\$399,095	these funds to fund a portion of the full day kindergarten program.
7810 SOCIA	L SECURITY SI	JBSIDY		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Effective 1/1/87, the Commonwealth reimbursed the School District for ½ of the employer's share of social security. Prior to this date, the State made payments directly to Social Security
\$3,415,380	\$3,790,382	\$3,777,897	\$3,924,722	Administration. Act 29 of 1994 includes provisions to apply the state aid ratio to the social security subsidy, although at this time the minimum reimbursement is defined as full funding of ½ of the employer's share.

#### 7820 RETIREMENT SUBSIDY

Actual <u>2018-19</u>	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	According to Act 29 of 1994, effective 7/1/95, the Commonwealth will reimburse the School District for ½ of the employer's share of
\$15,827,583	\$16,975,431	\$16,919,469	\$17,695,207	contributions to Public School Employees' Retirement System (PSERS). Prior to this date, the state made payments directly to PSERS. Act 29 of 1994 includes provisions to apply the state aid ratio to the retirement subsidy, although at this time the minimum reimbursement is defined as full funding of ½ of the employer's

share.

FEDERAL SOURCES

REVENUE\$

#### **FEDERAL SOURCES**

6831 IDEA				
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Federal revenue received from the Chester County Intermediate Unit to fund the Individuals with Disabilities Educational Act
\$1,331,370	\$1,333,370	\$1,431,536	\$1,431,536	(IDEA).
8514 TITLE I-	IMPROVING ACA	ADEMIC ACHIEVE	MENT	
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Funds received to enhance reading services for the educationally disadvantaged. Funding is also included for St. Agnes, St. Simon
\$704,467	\$704,467	\$598,796	\$598,796	and Jude, St. Joseph, St. Peter and Paul, St Phillip and James, and West Chester Friends.
8515 TITLE II-	-IMPROVING TEA	ACHER QUALITY		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Funds received for educational technology and improving teacher quality through staff development.
\$207,851	\$260,260	\$236,948	\$236,948	
8516 TITLE III	-LANGUAGE INS	STRUCTION/LIMIT	TED ENGLISH	
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Funds received to supplement resources and provide translation services for LEP students and for staff development.
\$112,353	\$108,968	\$91,336	\$91,336	
8517 TITLE IV	/- 21st Century S	chools		
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Funds received for the education of chilren under ESEA, Title IV.
\$61,433	\$59,965	\$52,725	\$52,725	
8810 ACCESS	S-MEDICAL ASS	Г. REIMBURSEME	<u>ENTS</u>	
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Direct service reimbursements are received for related health services as part of a student's Individual Education Plan (IEP).
\$1,217,558	\$470,000	\$970,000	\$970,000	
8820 MEDIAL	ASST. REIMBUI	RSEMENT/TRANS	SPORTATION & A	DMIN.
Actual 2018-19	Budgeted 2019-20	Anticipated 2019-20	Proposed <u>2020-21</u>	Provides reimbursement for administrative costs incurred in providing health-related services to medical assistance enrolled
\$33,690	\$30,000	\$30,000	\$30,000	students.

OTHER GOVERNMENTAL FUND\$

### **Section 1431 Capital Reserve Fund**

\$23,638,009

Revenue:		
Transfer from General Fund	\$5,722,286	
Interest Income	\$75,000	
Refunding Savings	\$445,255	
Refunding Savings Total Revenue		\$6,242,541
	·	
Expenditures:		

Furniture and Fixtures \$60,000
Facilities Expenditures \$1,694,808
Technology Expenditures \$4,197,536

Projected Fund Balance 07/01/2020

Total Expenditures \$5,952,344

Estimated Fund Balance @ 06/30/2021 \$23,928,206

### **CAPITAL PROJECTS FUND**

Projected Fund Balance 07/01/2020	:	\$ 26,304,424
Revenue: Bond Proceeds Total Revenue	<u>\$ -</u>	\$ -
Expenditures: Site & Building Improvements/Replacements Total Expenditures	<u>\$ 19,006,788</u>	\$ 19,006,788
Estimated Fund Balance @ 06/30/2021		\$ 7,297,636

#### **Capital Projects Budget Cash Flows (Fund 30)**

	Original	Revised	Savings/ (Additional	Total Expenses to date thru	2020.24	2024 22	2022 22	2022 24	2024 25	2025.26	2026 27
Westtown Thornbury Design + Construction	Budget 10,900,000	<b>Budget</b> 10,389,690	<b>Costs)</b> 510,310	<b>06/30/2020</b> 10,378,836	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
East Bradford Design + Construction	10,400,000	10,260,000	140,000	10,153,504							
Exton Design + Construction	11,200,000	18,100,000	(6,900,000)	17,642,681							
East Goshen Design + Construction	12,200,000	17,750,000	(5,550,000)	15,779,973	2,800,000						
Mary C Howse Design + Construction	11,900,000	11,900,000	0	53,377		446,623	4,000,000	4,000,000	3,400,000		
Glen Acres Design + Construction	12,800,000	12,900,000	(100,000)	355,181	319,800	4,500,000	4,000,000	3,730,931			
Greystone Design + Construction	25,500,000	27,500,000	(2,000,000)	7,142,818	12,137,503	4,033,039					
Hillsdale Design + Construction	7,100,000	10,400,000	(3,300,000)	0					275,000	3,500,000	3,500,000
Starkweather Design + Construction	9,100,000	10,400,000	(1,300,000)	477,546				2,000,000	2,985,087	2,025,000	2,742,707
Westtown Thornbury Addition	1,000,000	2,500,000	(1,500,000)	57,734	1,847,727	30,755					
Elementary School Total	112,100,000	132,099,690	(19,999,690)	62,041,650	17,105,030	9,010,417	8,000,000	9,730,931	6,660,087	5,525,000	6,242,707
Stetson Design + Construction	31,000,000	31,000,000	0	0					500,000	2,000,000	9,500,000
Peirce Design + Construction	33,000,000	33,000,000	0	0						500,000	2,000,000
Middle School Total	64,000,000	64,000,000	0	0					500,000	2,500,000	11,500,000
18-19 Maintenance Projects	1,200,000	1,044,316	155,684	5,787	100,000						
19-20 Maintenance Projects	1,236,000	1,141,267	94,733	5,787	42,573						
20-21 Maintenance Projects	1,273,080	1,557,586	(284,506)	0	1,309,708						
Future Maintenance Projects	26,511,164	26,511,164	0	0		1,311,272	1,350,611	1,391,129	1,432,863	1,475,849	1,520,124
Construction Salaries	4,915,222	4,915,222	0	2,274,208	449,477	471,951	495,548				
Misc Other Projects Total	35,135,466	35,169,555	(34,089)	2,285,782	1,901,758	1,783,223	1,846,159	1,391,129	1,432,863	1,475,849	1,520,124
Grand Total	211,235,466	231,269,245	(20,033,779)	64,327,432	19,006,788	10,793,640	9,846,159	11,122,060	8,592,950	9,500,849	19,262,831

**Proprietary Fund** 

Food Service

### PROPRIETARY FUND FOOD SERVICE

Operating Revenue: Sale of Food		\$2,725,673
Operating Expenses: Food Labor Direct Expenses District Custodial Expenses Depreciation Expense Support Services Management Fee	\$1,103,952 \$1,568,170 \$388,109 \$137,324 \$85,000 \$66,495 \$61,380	
Total Contractor Operating Expenses		\$3,410,430
Repairs to Equipment		\$25,575
Total Operating Revenue Over (Under) Expenses		(\$710,332)
Non-Operating Revenue:		
Federal & State Lunch Program Claims Interest Income		\$769,873 \$10,000 \$779,873
Net Income @ 06/30/2021 Projected Assets @ 07/01/2020 Projected Assets @ 06/30/2021		\$69,541 \$1,683,381 <u>\$1,752,922</u>

#### FOOD SERVICE FUND DESCRIPTION

The West Chester Area School District contracts with a food service company for its program, which provides breakfast and lunch for all students and staff who wish to participate. The current food service vendor is ARAMARK who was selected by the District Food Service Committee. The district went through the RFP process and awarded Aramark with a contract ending in June 2024. The Food Service Program is approved by the Federal National School Lunch Program and the meals served are nutritionally balanced. The Food Service Program also provides catering service for extra-curricular events upon request.

The food service operation is primarily funded through the sale of meals. Other revenues received include donated commodities and cash subsidies from the state and federal governments. The District receives federal and state subsidies for each breakfast and lunch served which include free and reduced price payments for low-income households.

## FEDERAL/STATE REIMBURSEMENT FOR COMPLETE MEALS SERVED 2019-20**

	LUNCH*	BREAM	(FAST
		<u>Regular</u>	<u>Needy</u>
PAID	.51	.41	.41
REDUCED	3.20	1.64	2.00
FREE	3.60	1.94	2.30
COMMODITIES	.2350		

^{*}Includes additional \$.02/meal reimbursement for school breakfast program.

School lunch prices for the 2020-21 school year are \$2.75 at the elementary level, \$3.00 at the middle school level and \$3.25 at the high school level. Adult lunch prices are \$3.95. The breakfast prices are \$1.25 at the elementary level and \$1.50 at the middle school level and at the high school level. Adult breakfast prices are \$2.15.

The West Chester Area School District utilizes an on-line point of sale system. The system is known as Pay-For-It and it allows each student to have their own personal account. Parents can pre-deposit monies via cash, check or a credit card over the Internet. This computerized system increases the efficiency of the food service program by increasing the participation and ensures compliance with government regulations. Through this service, parents have the ability to view their child's account balance and participation report on the internet.

^{**}The 2020-21 reimbursement rates haven't been disclosed as of the date of publication.

### MILLAGE

### **MILLAGE CALCULATION**

1. Net amount to be raised from real estate taxes 2020-21

\$176,138,499

2. Gross tax to be levied (estimate 96.5% collection)

\$182,398,197

3. Equalization between counties - Section 672.1

		Certified by STEB	Percent	
a.	Chester County Delaware County	\$13,366,029,926 \$841,145,975	94.08 5.92	
		\$14,207,175,901	100.00	
b.	Gross Real Estate Levy:			

Most Recent Value

\$182,398,197

Chester County - 94.08	\$171,599,184
Delaware County - 5.92	<u>\$10,799,013</u>

4. Millage Calculation:

a.	Tax Levy - Chester County divided by the	\$171,599,184	=	21.6622 mills
	Assessed Value - Chester County	\$7,921,562,971		
b.	Tax Levy - Delaware County divided by the	\$10,799,013	=	16.6626 mills
	Assessed Value - Delaware County	\$648,096,179		

#### Tax Levy

Real Estate Tax at the rate of 21.6622 mills, or \$2.16622 per one hundred dollars of assessed valuation of taxable real property, in the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown, West Whiteland, and the Borough of West Chester, all of Chester County, Pennsylvania; 16.6626 mills, or \$1.66626 per one hundred dollars of assessed valuation of taxable property in the Township of Thornbury, Delaware County, Pennsylvania.

Legally, school district real estate taxes must be equalized between counties based on the most recent market value certified by the State Tax Equalization Board (STEB). For 2019-20, Delaware County represented 5.79% of the total market value of the School District; for 2020-21, Delaware County represents 5.92%.

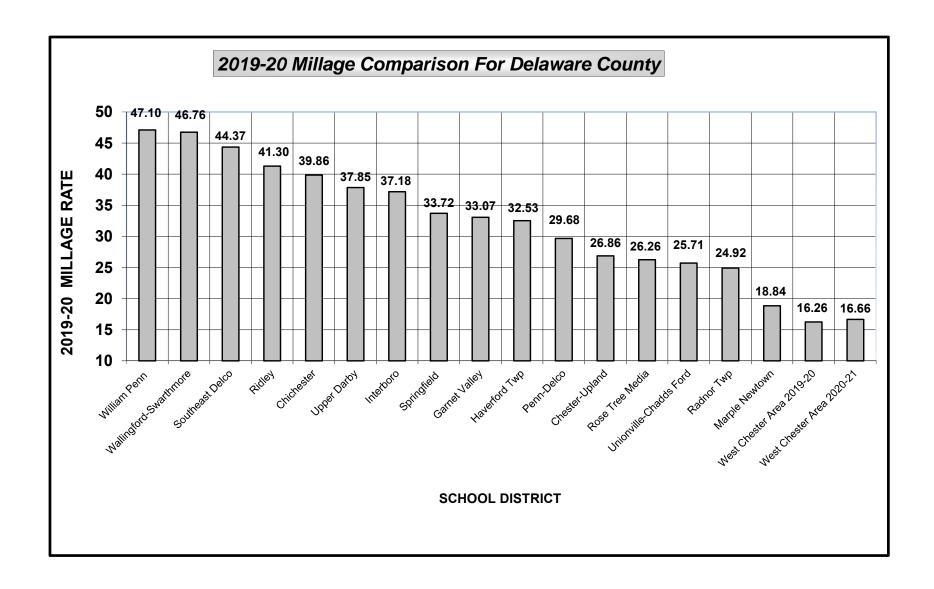
### HISTORY OF TAX INCREASES

#### **CHESTER COUNTY**

#### **DELAWARE COUNTY**

		% Increase/	Average Residential	Average		% Increase/	Average Residential	Average
Year	Millage	Decrease	Assessment	Tax Bill	Millage	Decrease	Assessment	Tax Bill
2007-08	15.79	4.2%	\$189,950	\$2,999	11.87	7.7%	\$285,000	\$3,383
2008-09*	16.85	6.7%	\$189,950	\$3,201	12.94	9.0%	\$285,000	\$3,688
2009-10*	17.85	5.9%	\$189,950	\$3,391	14.16	9.4%	\$285,000	\$4,036
2010-11*	18.36	2.9%	\$189,950	\$3,487	14.25	0.6%	\$285,000	\$4,061
2011-12*	18.36	0.0%	\$189,950	\$3,487	14.22	-0.2%	\$285,000	\$4,053
2012-13*	18.67	1.7%	\$189,950	\$3,546	13.78	-3.1%	\$285,000	\$3,927
2013-14*	18.67	0.0%	\$189,950	\$3,554	13.62	-1.2%	\$285,000	\$3,882
2014-15*	19.21	2.9%	\$189,950	\$3,649	13.65	0.2%	\$285,000	\$3,890
2015-16*	19.5779	1.9%	\$189,950	\$3,719	13.9059	1.9%	\$285,000	\$3,963
2016-17*	20.0982	2.7%	\$189,950	\$3,818	14.7113	5.8%	\$285,000	\$4,193
2017-18*	20.6841	2.9%	\$189,950	\$3,929	15.2086	3.4%	\$285,000	\$4,334
2018-19*	21.2723	2.8%	\$189,950	\$4,041	16.0761	5.7%	\$285,000	\$4,582
2019-20*	21.6622	1.9%	\$189,950	\$4,115	16.2597	1.1%	\$285,000	\$4,634
2020-21*	21.6622	0.0%	\$189,950	\$4,115	16.6626	2.5%	\$285,000	\$4,749

^{*} Tax Relief per HS/FS: 2008-09 \$141 2015-16 \$131 \$146 2009-10 2016-17 \$139 \$144 2017-18 2010-11 \$141 2011-12 \$139 2018-19 \$138 \$132 2019-20 \$144 2012-13 2013-14 \$132 2020-21 \$144 2014-15 \$141



### Comparison of Chester County School Districts

#### WEST CHESTER AREA SCHOOL DISTRICT TO COUNTY AVERAGE

WEST CHESTER AREA SCHOOL DISTRICT TO COUNTY AVERAGE									
	WCASD	COUNTY AVERAGE							
2019-20 Budget	\$261,809,403	\$128,435,227							
# of Students	12,078	5,922							
Cost/Student	\$21,677	\$21,687							
Market Value (MV)	\$14,207,175,901	\$5,200,492,811							
MV/Student	\$1,176,285	\$878,128							
2019-20 Millage	21.6622	29.9667							
Real Estate Taxes (Assess. At \$189,950)	\$4,115	\$5,692							
EIT @ \$60,000	\$300	\$200							
Other	\$0	\$16							
2019-20 TOTAL TAXES	\$4,415	\$5,908							
2020-21 Final Millage (Assess. At \$189,950)	21.6622	30.3440							
REAL ESTATE TAXES	\$4,115	\$5,764							
2020-21 TOTAL TAXES	\$4,415	\$5,980							

CC	COMPARISON OF CHESTER COUNTY SCHOOL DISTRICTS												
	2019-20		COST/	2018 MARKET	MV/	2019-20	ASSESSMNT @ \$189,950	EIT @		2019-20 TOTAL	2020-21	ASSESSMNT @ \$189,950	2020-21 TOTAL
SCHOOL DISTRICT	BUDGET	STUDENTS	STUDENT	VALUE (MV)	STUDENT	MILLAGE	R E TAXES	\$60,000	OTHER	TAXES	MILLAGE	R E TAXES	TAXES
AVON GROVE	98,134,133	5,059	19,398	2,813,008,710	556,040	31.6100	6,004	0	0	6,004	32.7100	6,213	6,213
COATESVILLE	180,688,583	5,499	32,858	4,418,960,609	803,593	38.2018	7,256	300	20	7,576	38.2018	7,256	7,576
DOWNINGTOWN	226,292,812	13,085	17,294	8,618,457,157	658,652	27.1820	5,163	300	40	5,503	27.1820	5,163	5,503
GREAT VALLEY	109,900,000	4,429	24,814	6,379,452,537	1,440,382	21.5500	4,093	0	0	4,093	21.8100	4,143	4,143
KENNETT CONSOLIDATED	88,204,587	4,212	20,941	3,119,150,575	740,539	30.9500	5,879	300	0	6,179	31.4852	5,981	6,281
OCTORARA	56,718,731	2,241	25,310	1,352,056,340	603,327	40.7900	7,748	300	20	8,068	40.8900	7,767	8,087
OWEN J ROBERTS	110,501,693	5,494	20,113	3,551,110,095	646,362	31.9550	6,070	300	0	6,370	32.7858	6,228	6,528
OXFORD	70,539,523	3,688	19,127	1,761,653,344	477,672	31.4599	5,976	300	20	6,296	32.0104	6,080	6,400
PHOENIXVILLE	94,513,605	4,124	22,918	3,364,554,983	815,847	31.2000	5,926	300	95	6,321	31.8200	6,044	6,439
TREDYFFRIN-EASTTOWN	153,658,447	7,182	21,395	8,941,758,580	1,245,023	23.8795	4,536	0	0	4,536	24.5003	4,654	4,654
UNIONVILLE-CHADDS FORD	90,261,207	3,976	22,702	3,878,574,906	975,497	29.1600	5,539	0	0	5,539	29.0700	5,522	5,522
WEST CHESTER	261,809,403	12,078	21,677	14,207,175,901	1,176,285	21.6622	4,115	300	0	4,415	21.6622	4,115	4,415
CHESTER COUNTY AVERAGE	128,435,227	5,922	21,687	5,200,492,811	878,128	29.9667	5,692	200	16	5,908	30.3440	5,764	5,980